# THOMAS G. HENKEL, PH.D, ED.D

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## Experience

2019 - present • Embry-Riddle Aeronautical University
Associate Professor, Management & Technology
2018 – 2019 • Embry-Riddle Aeronautical University
Associate Professor, Leadership and Management
2015 – 2018 • Embry-Riddle Aeronautical University
Department Chair, Management
2013 – 2015 • Embry-Riddle Aeronautical University Department Chair, Management Sciences
2012 – 2013 • Embry-Riddle Aeronautical University <i>Program Chair, Project Management</i>
2006 – 2012 • Embry-Riddle Aeronautical University Eastern Region Associate Dean for Academics
2003 – 2006 • Embry-Riddle Aeronautical University Southeast Regional Associate Dean
1997 – 2003 • Embry-Riddle Aeronautical University Southeast Regional Manager
1995 – 1997 • Embry-Riddle Aeronautical University <i>Hunter AAF, Georgia Campus Director</i>
1994 – 1995 • LWB College, Andalusia, AL Director of Institutional Research and Effectiveness
1992 – 1995 • Embry-Riddle Aeronautical University Adjunct Assistant Professor
1989 – 1992 • US Air Force NCO Academy, Tyndall AFB, FL Commandant

1987 – 1989 • Community College of the Air Force, Mont, AL Chief of Affiliated Schools Department Head, Technical Degree Programs Department Head, Allied Health Degree Programs

1985 – 1987 • US Air Force Senior NCO Academy, Gunter, AL Vice Commandant

1983 - 1985 • US Air Force Senior NCO Academy, Gunter, AL *Director of Curriculum* 

#### Education

Northcentral University Ph.D. Business Administration, 2012

Auburn University Ed. D. Adult Education, 1989

Embry-Riddle Aeronautical University *Master of Aeronautical Science*, 2004

Troy State University MS Personnel Management, 1985

University of Maryland BS Business Management, 1979

Community College of the Air Force AS Instructor Technology, 1978

PMI Professional Project Manager Certification

#### PUBLICATIONS

- Henkel, T., & Wilmoth, J. (1990). Theoretical considerations for extracting meaning from personal profile system data: The need for independent construct validity studies. Educational Resources Information Center. Clearing House of Tests, Measurements, and Evaluation. ED 324 344, TM 015 579.
- Henkel, T., & Wilmoth, J. (1991). Factoring the personal profile system for construct validity: Three analyses under different standardization\_assumptions.\_Educational Resources Information Center. Clearing House of Tests, Measurements, and Evaluation. TM 017243.
- Henkel, T., & Wilmoth, J. (1992). Factor analysis of the personal profile system. *The Journal of Experimental Education*, 60(3), 271-280.
- 4) Schultz, J.; Schultz, M., & Henkel, T. (2005). Determining which delivery styles are best suited for instructing in the distance learning environment, *College Teaching & Learning Journal*, 2(11).
- Henkel, T. (2012). The relationship between transformational leadership and university adjunct faculty work engagement. *Global Business & International Management Journal*, 5, (2),18-27.
- 6) Henkel, T; Paul, J., & Bourdeau, D. (2013). A field study to promote undergraduate student learning through inquirybased research. The Journal of Human Resource and Adult Learning, (13)1.
- 7) Henkel, T, & Marion, J. (2014). Project manager work engagement: A Quantitative Study. *Global Business & International Management Journal*, 7,(2),50-58.
- Henkel, T; Marion, J., & Bourdeau, D. (2015). Researching MBTI Personality Types: Project Management Master Degree Students. *The Journal of Human Resource and Adult Learning*, 11(1),14-23.

- Henkel, T.; Marion, J., & Bourdeau, D. (2016). Personality Types of Master of Science in Project Management Students: A Field Study. *The Journal of Global Management*, 12,(1),18-27.
- Henkel, T.; Marion, J., & Bourdeau, D. (2017). A profile of project manager work engagement: A field survey. *The Journal of Human Resource and Adult Learning*, *11*(1),14-23.
- Henkel, T. (2018). A field study: Managers' work behavior styles. *The Journal of Human Resource and Adult Learning*. 14(1), 30-36.
- 12) Henkel, T. & Bourdeau, D. (2018). A field study: An examination of managers' situational leadership styles. *Journal of Diversity Management*, *13*(2).
- 13) Henkel, T.; Marion, J., & Bourdeau, D. (2019). Project manager leadership styles: Task vs. People Oriented. The Journal of Leadership Education, 18(2).
- 14) Henkel, T.; Haley, G.; Bourdeau, D. & Marion, J. (2019). An Insight to Manager Personality Traits. *Graziadio Business Review*, 22(2).
- 15) Henkel, T.; Marion, J., & Bourdeau, D. (2019). A study of motivation: Job motivators and Maintenance Factors. *The Journal of Diversity Management*. Accepted for publication.
- 16) Henkel, T. & Haley, G. (2019). A field study: The business of engaging higher education adjunct faculty. (submitted to Clute's Journal of Applied Business Research (JABR) May 15<sup>th</sup>, 2019.)

#### PRESENTATIONS

 Schultz, J.; Schultz, M., & Henkel, T. (2005). Determining which delivery styles are best suited for instructing in the distance learning environment. 2005 Clute Institute for Academic Research Conference held in Santorini, Greece. Note: I presented the research paper and was the winner of the Conference Best Presentation Award.

- Henkel, T., (2012). The relationship between transformational leadership and university adjunct faculty work engagement. Presentation at the 2013 Bollinger-Rosado Symposium. Embry-Riddle Aeronautical University, Daytona Beach, FL. Won Best Presentation Award.
- Henkel, T., (2012). The relationship between transformational leadership and university adjunct faculty work engagement. Global Business & International Management. 2012 Global Business & International Management Conference.
- Henkel, T. & Paul, J. (2012). Instructor and student join in research at Embry Riddle Aeronautical University. Presented at the Florida Statewide Symposium Engagement in Undergraduate Research, University of Central Florida, Orlando, Fl.
- Henkel, T., Paul, J., & Bourdeau, D. (2013). A project to enhance student inquiry-based research. 2013 Bollinger-Rosado Symposium. Embry-Riddle Aeronautical University, Daytona Beach, FL.
- Henkel T. & Marion J., (2014). A profile of project manager work engagement: A field survey. Global Business and International Management Conference 2014, Vancouver, B.C. August 9-11.
- Henkel T. & Marion J., (2014). A profile of project manager work engagement: A field study. Proceedings of the International Annual Conference of the American Society for Engineering Management; Huntsville:1-8 Huntsville: American Society for Engineering Management (ASEM).
- Henkel, T.; Marion, J., & Bourdeau, D. (2015). Researching MBTI personality types: Project management master's degree students. Global Business and International Management Conference. Seattle, Wash.
- Henkel, T.; Marion, J., & Bourdeau, D. (2017). Project manager leadership styles: Task vs. people oriented. 2017 International Academic Conference on Business, Stockholm, Sweden. Won Best Presentation Award.

- Henkel, T.; Marion, J., & Bourdeau, D. (2017, August). *Project manager motivation: Job motivators and maintenance factors*. 2017 International Academic Conference on Business, New, York, NY.
- Henkel, T.; & Bourdeau, D. (2017, August). A field study: An examination of manager's situational leadership Styles. 2017 International Academic Conference on Business, New, York, NY.
- 12. Henkel, T. (2017). Project team motivators and work engagement. PMI Northeast Florida Chapter Professional Development Conference, Jacksonville, Florida
- Henkel, T.; Marion, J., & Bourdeau, D. (2018). Researching personality types: Master of science project management students. 2018 International Academic Conference on Business, Barcelona, Spain.
- 14. Henkel, T. (2018). *A field study: Managers' work behavior styles*. 2018 Global Business & International Management Conference, Seattle, WA.
- 15. Henkel, T., & Wilmoth, J. (2019). An insight to the manager personality assessment validation. 2019 International Academic Conference on Business, Maue, Hawaii. Won Best Presentation Award.
- 16. Henkel, T. & Haley, G. (2019). *Project manager work engagement: A qualitative study.* 2019 International Academic Conference on Business, Dublin Ireland.
- Henkel, T. & Haley, G. (2019). A Field Study: The Business of Engaging Higher Education Adjunct Faculty. 2019 International Academic Conference on Business, Dublin Ireland.

### **RESEARCH GRANTS**

1. Schultz, J.; Schultz, M., & Henkel, T. (2005). *Determining* which delivery styles are best suited for instructing in the

*distance learning environment* 2005: Determining which delivery styles are best suited for instructing in the distance learning environment. Grant (\$10,000).

- 2. Henkel, T. (2017). *Project Manager Motivation: Job Motivators and Maintenance Factors*. Embry-Riddle Aeronautical University Internal Grant. \$1500.
- 3. Henkel, T. (2018). Project management engagement: The project managers' viewpoint; An insight to the managers' personality assessment tools, Embry-Riddle Aeronautical University Internal Grant. \$1500.