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EDUCATION

Ph.D. (1985) University of North Carolina at Chapel Hill
M.A. (1980) Kent State University
B.A. (1979) Valparaiso University

EXPERIENCE

2001 - present	Education Director	Mineta Transportation Institute San Jose State University San Jose, CA
1997– present	Professor	Department of Political Science San Jose State University San Jose, CA
1996 - 1997	Associate Professor and Director, Master of Public Administration Program	Department of Political Science, East Carolina University Greenville, NC
1995 - 1996	Professor and Director, Master of Public Administration Program	Department of Political Science San Jose State University San Jose, CA
1991 - 1995	Associate Professor (Director, Master of Public Administration Program, 1991-1992)	Department of Political Science San Jose State University San Jose, CA
1986 - 1991	Assistant Professor	Department of Political Science San Jose State University San Jose, CA
1985 – 1986	Visiting Lecturer	Department of Political Science University of North Carolina Chapel Hill, N.C.
1984 - 1986	Senior Legislative Analyst	Joint Legislative Audit & Review Commission Commonwealth of Virginia Richmond, VA
1983 - 1984	Visiting Assistant Professor	Department of Political Science Virginia Polytechnic Institute Blacksburg, VA

SCHOLARLY AND CREATIVE ACTIVITY

BOOKS / BOOK CHAPTERS / MONOGRAPHS

- “Estimating Workforce Development Needs for High-Speed Rail in California,” Mineta Transportation Institute (forthcoming).
- “Revisiting Factors Influencing Voting Results of Local Transportation Funding Initiatives with a Substantial Rail Transit Component,” Mineta Transportation Institute (forthcoming).
- “Gap Analysis” Security Research Plan, NCHRP Project 20–59(25). With Frances Edwards and Bill Medigovich. Norman Y. Mineta International Institute for Surface Transportation Policy Studies, 2007.
- Projecting Politics: Political Messages in American Films* (with Terry Christensen). M.E. Sharpe, Inc., 2005.
- Designing and Operating Safe and Secure Transit Systems: Assessing Current Practices in the U.S. and Abroad* (with Brian D. Taylor, Anastasia Loukaitou-Sideris, Robin Liggett, Camille Fink, Martin Wachs, Ellen Cavanagh, and Christopher Cherry). Norman Y. Mineta International Institute for Surface Transportation Policy Studies, 2005.
- Factors Influencing Voting Results of Local Transportation Funding Initiatives with a Substantial Transit Component: Case Studies of Ballot Measures in Eleven Communities* (with Richard Werbel). Norman Y. Mineta International Institute for Surface Transportation Policy Studies, 2002.
- Increasing Transit Ridership: Lessons from the Most Successful Transit Systems in the 1990's*. (with Brian Taylor). Norman Y. Mineta International Institute for Surface Transportation Policy Studies, 2002.
- Transportation and Welfare Reform: The Travel Behavior and Needs of Welfare Recipients*, (with Evelyn Blumenberg and Brian Taylor). Norman Y. Mineta International Institute for Surface Transportation Policy Studies, 2002.
- Why Campaigns for Local Transportation Funding Initiatives Succeed or Fail* (with Richard Werbel and Brian Taylor). Norman Y. Mineta International Institute for Surface Transportation Policy Studies, 2000.
- “Policy Research in State Government,” in John J. Gargan (Ed.), *Handbook of State Government Administration*, Marcell-Dekker, 2000, pp. 331-346.
- Applied Policy Research: Concepts and Cases* (with J. Fred Springer), Garland Publishing, Inc., 1998.
- Capital versus Operating Grants for Transit: Economic Impacts for California* (with David Lewis, Jianling Li, Kelly L Samples, Brian Taylor, and Stephen Van Beek). Norman Y. Mineta International Institute for Surface Transportation Policy Studies, 1997.
- “Managing Single Function Governments: The promise and challenge of special districts,” in John J. Gargan (Ed.), *Handbook of Local Government Administration*, Marcel-Dekker, 1996, pp. 437-462.

REFEREED JOURNAL ARTICLES

- "Measuring the Performance of Livability Programs" (with Lisa Fabish) *Transportation Research Record* (forthcoming, 2011).
- "Measuring Effectiveness of Transit Security Awareness Campaigns in the San Francisco Bay Area" (with Nina Rohlich and Frances Edwards)," *Transportation Research Record*, No. 2146, Volume 4, pp. 92-99, 2010.
- "Diversity in American Subnational Transportation Agencies: Challenges and Opportunities," *The International Journal of Diversity in Organisations, Communities and Nations*, Volume 7, Issue 3, pp.95-98, 2007.
- "Understanding Transit Ridership Growth: Case Studies of Successful Transit Systems in the 1990s," *Transportation Research Record*, No. 1835, pp. 11-120 (with Allison Yoh and Brian Taylor), 2003.
- "Voting Outcomes of Local Tax Ballot Measures with a Substantial Rail Transit Component: Case Study of Effects of Transportation Packages" (with Richard Werbel). *Transportation Research Record*, no. 1799, pp. 10-17, 2002.
- "Affirmative Action in Municipal Government," (with Ronald D. Sylvia) *Social Science Journal* 35(4): 615-625, June 1998.
- "The Views of Nonprofit Executives on Educating Nonprofit Managers," (with Maynard Robinson) *Nonprofit Management and Leadership* 8(4): 349-363, Summer 1998.
- "An Exploratory Analysis of American City Council Salaries," *Urban Affairs Review* (formerly the *Urban Affairs Quarterly*) 31(2): 255-265, November, 1995.
- "Fiscal Management in Government-Funded Non-Profit Organizations: An Exploratory Study," (with John G. Giambruno) *Nonprofit Management and Leadership* 4(3): 317-330, Spring 1994.
- "Political Support for Regional Government: Growing in the Suburbs" (With Larry N. Gerston) *Urban Affairs Quarterly* 29 (1): 154-163, September 1993. Reprinted in *The Regionalist* 1 (1):65-73, Winter 1995.
- "A Comparison of the Training Priorities of Clerical Employees and Their Supervisors." *Public Personnel Management* 20 (2):225-232, Summer, 1991. Reprinted in *Personnel Research Highlights* 3(2): 19-20, Winter, 1992.
- "Administrative Turnover in State Government: The Role of the Governor." (With Deil S. Wright) *Policy Studies Journal* 17(4):788-803, Summer, 1989.
- "A Comparative Analysis of State Mental Health Policy," *Journal of Management Science and Policy Analysis* 6(4):8-27, Summer, 1989.
- "Administrative Change in State Government," (with Deil S. Wright) *Administration and Society* 21(2):265-277, August, 1989.
- "The Changing Profile of State Administrators." (with Deil S. Wright) *Journal of State Government*, December, 1987. Reprinted in Thad L. Beyle, *CQ's Guide to State Government 1988-89* (Congressional Quarterly: Washington, D.C., 1988)

"Crime and Aggressive Patrol: Further Evidence on Deterrence." (with Gordon P. Whitaker, Charles S. Phillips and Robert F. Wordon) *Law and Policy* (July, 1985).

SELECTED CONFERENCE PRESENTATIONS

"Measuring the Performance of Livability Programs" (with Lisa Fabish). Paper presented at the 2011 annual meeting of the Transportation Research Board, Washington, D.C. January 24, 2010.

"California's Transportation Infrastructure and Workforce Development," presented at 2010 Jack R. Widmeyer Transportation Research Conference, CSU San Bernardino, November 4, 2010.

Presenter, Transportation Workforce Development Summit, Long Beach, California, February 1-2, 2010.

"Good News, Bad News: The Outlook for Transit Ridership," presented at the 2008 Conference of the California Transit Association, Monterey, CA, November 6, 2008.

"2007 Transit Initiatives and Communities: Understanding the Keys to Successful Transportation Ballot Measure Campaigns," Center for Transportation Excellence, "Transit Initiatives In Communities Conference," Austin, June 11, 2007.

"Gap Analysis of State Security Research Priorities," Meeting of the AASHTO Special Committee on Transportation Security and the National Cooperative Highway Research Program Project Panel 20-59, Surface Transportation Security Research. August 28, 2007, Irvine California.

Diversity in American Subnational Transportation Agencies: Challenges and Opportunities," presented at the 7th *International Conference on Diversity in Organisations, Communities and Nations*, Amsterdam, July 2007.

"Defining the Homeland Security Research Priorities of State DOTs. With Frances Edwards and Bill Medigovich. Presentation at the 2007 annual meeting of the Transportation Research Board, Washington, D.C. January 20, 2007.

"Film Production Techniques and Political Messages," paper presented at the annual meeting of the Western Political Science Association, Portland, OR, March 13-17, 2004.

"At the Ballot Box: What Works and What Doesn't" "Rail Revolution" conference in Atlanta in September 2003.

"Interpreting Outcomes of Local Transportation Ballot Measures with a Substantial Rail Transit Component: Case Study Approach," (with Richard Werbel) Paper presented at the annual meeting of the Transportation Research Board, Washington, D.C., January 13-17, 2002

Panel presentation, American Public Transportation Association National Conference, "Lessons Learned: Tax Referenda and Why They Succeed or Fail," San Jose, CA, July 29-31, 2001.

"Support for Local Transportation Funding: An Analysis of California and National Data," (with Richard Werbel, Linda O. Valenty, and Kristen Massey). Paper presented at the annual meeting of the Transportation Research Board, Washington, D.C., January 6-12, 2001.

- "A Typology of Political Film," Paper presented at the annual meeting of the Western Political Science Association, San Jose, California, March 24 -- 26, 2000.
- "Thresholds for Tolerance: The Impact of Racial and Ethnic Composition on California Propositions 209 and 187" (with Linda O. Valenty and Ronald Sylvia; paper presented at the 1998 annual meeting of the International Society for Political Psychology, Montreal, July 10- July 15).
- "Turnover in State Government, 1985-1995: Causes and Effects" (with Deil S. Wright; paper presented at the 1997 annual meeting of the Midwest Political Science Association, Chicago, Ill., April 10 - April 13).
- "Square pegs and round holes: The views of nonprofit executives on advanced degrees for nonprofit managers," (with Maynard Robinson; paper presented at the Silver Anniversary Conference of the Association for Research on Nonprofit Organizations and Voluntary Action, New York City, November 7-9, 1996)
- "Evaluating Term Limits for City Councils: Lessons From San Jose" (Paper prepared for presentation at the 1996 Annual Meeting of the American Political Science Association, San Francisco, August 28-Sept. 1)
- "Administrative Policy Making: The Case of Affirmative Action in Local Government," (with Ronald D. Sylvia; paper presented at the 1994 annual meeting of the American Political Science Association, September 1-4, New York City). Currently being reviewed for publication.
- "The Impact of Term Limits on Local Politics: Early Evidence from San Jose," (paper presented at the 1994 annual meeting of the Midwestern Political Science Association, April 7-11, Chicago).
- "California State Bureaucracy: A Government of Strangers" (paper presented at the 1991 annual meeting of the American Political Science Association, September, Washington, D.C.).
- "American City Councils: The Last Battleground for Legislative Professionalism?" (paper presented at the 1990 annual meeting of the American Political Science Association, September, San Francisco).
- "Forecasting State Welfare Costs: A Pooled Time Series Model," (with William Butcher); paper presented at the 1988 annual conference of the Western Governmental Research Association, San Francisco, March 16-18, 1988.
- "Impacts of Term Limits on Local Politics: Early Evidence from San Jose," (paper presented at the 1994 annual meeting of the Midwest Political Science Association, Chicago, April 13-17).
- "Political Determinants of Administrative Turnover: The Role of the Governor" (with Deil S. Wright; paper presented at the 1987 annual conference of the American Political Science Association, Chicago, September 2-6, 1987).
- "Administrative Challenges of State Mental Health Service Delivery: A Comparative Perspective" (paper presented at the annual conference of the American Society for Public Administration, Boston, March 29 - April 2, 1987; submitted for publication).

"Administrative Change in State Government." (with Deil S. Wright; paper presented at the 1986 annual conference of the Southern Political Science Association in Atlanta, Georgia, November 6-8, 1986).

"Cosmopolitanism and Localism: Two Dimensions among American State Administrators." (with Carolyn Swain; paper presented at the Southwestern Political Science Association Convention in San Antonio, Texas, March, 1986).

"Causes of Bureaucratic Expansionism: The Case of American State Administrators" (paper presented at American Political Science Association Convention in New Orleans, September 1985).

"Southern State Administrators 1964 - 1978: Political Culture and Convergence" (paper presented at the Southwestern Political Science Convention in Dallas, Texas, March 1984)

"Maximizing Bureaucrats and Federal Aid: Exploring the Temporal Sequence." (with Deil S. Wright; paper presented at the American Political Science Association Convention in Chicago, September, 1983).

OTHER PUBLICATIONS

International Journal of Public Administration, Volume 31, Issue 6, "Symposium on Performance Measurement" (Editor), May 2008.

Developing Marketing Strategies for Research Products at the California Department of Transportation (White paper report, Mineta Transportation Institute), April, 2008.

"Are You Ready?" *Transit California*, March/April 2005, pp. 16-18.

"The Use of Performance Indicators in State Government," in *Encyclopedia of State Administration*, Jack Rabin (ed). pp 898-900. 2003.

Review of *Nonprofits in Urban America* (Richard C. Hula, Cynthia Jackson-Elmoore, eds.). *American Political Science Review* 96(2):211, June, 2002.

"Policy Analysis in the Classroom and the Real World," (with J. Fred Springer) *PA Times* 21(5): 1-2, May 5, 1998.

"Term Limits Haven't Helped San Jose," editorial analysis, *San Jose Mercury News*, September 29, 1996

"How to Cure Democracy in San Jose," editorial analysis, *San Jose Mercury News*, December 1, 1991.

"San Jose Term-Limitation Initiative Contains Unknown Consequences," editorial analysis, *San Jose Mercury News*, October 31, 1989.

"How Political Forces Shaped San Jose," editorial analysis, *San Jose Mercury News*, February 5, 1989.

Review of *American Intergovernmental Relations Today: Perspectives and Controversies*, Jay Dilger (ed.) in *American Review of Public Administration* 18(2): 207-208, June, 1988.

Deinstitutionalization and Community Services. (with S. Zeldin, D. Rog, and M. Kiger) Report for the Virginia Joint Legislative Audit and Review Commission, October, 1986.

"Causes and Effects of Bureaucratic Expansionism: State Administrator Attitudes toward Budgetary Growth." Unpublished Ph.D. dissertation, University of North Carolina, 1985.
Advisor: Deil S. Wright.

SELECTED COURSES TAUGHT

Public Administration

Fundamentals of Transportation
Management
Administrative Research Methods
Program Evaluation
Introduction to Public Administration
Intergovernmental Relations

Political Science

Urban Politics
Politics and Film
Introduction to American Government
State Politics
Research Methods

SELECTED CONSULTING AND PROFESSIONAL ACTIVITY

- 2008 Panelist, "Education Roundtable" CalACT 2008 Spring Conference and Expo, Lake Tahoe, CA.
- 2008 Principal Investigator, "Developing Marketing Strategies for Research Products at the California Department of Transportation."
- 2008 Panelist, "You Are the Future of Planning," 2008 California Transportation Planning Conference, Long Beach, CA
- 2005 Principal Investigator, Ridership Enhancement Quick Study (conducted for the Federal Transit Administration)
- 2002 2003 Project Panelist, Transportation Research Board, National Cooperative Highway Research Council, Panel 8-46
- 1995 – 2008 Research Associate, Mineta International Institute for Surface Transportation Policy Studies
- 1995 – 1999 Project Panelist, Transportation Research Board, Transportation Cooperative Research Program, Panels F-6, F-6-A, and B-10
- 1998 Neighborhood Arts Resources Research Project for the Office of Cultural Affairs, City of San Jose
- 1998 Cost analysis of alcohol and other drug abuse in San Diego County for the County of San Diego (with Evaluation, Management, and Training Associates, Inc.)
- 1995 – 1997 Evaluation of Friday Night Live Program for the California Office of Traffic Safety / Dept. of Alcohol and Drug Programs (with E.M.T.).
- 1993 Evaluation of Project SCAN for Prevention Management Network, South Lake Tahoe, CA (with E.M.T.)
- 1993 Evaluation of Project FIRST for Family Services Agency, Inc., San Francisco (with E.M.T.).
- 1991 – 1993 Evaluation of National Youth Sports Program for the National Collegiate Athletic Association, Kansas City, MO (with E.M.T.)1992
- 1991 Evaluation of Ignition Interlock Pilot Program for DUI Offenders for the California Office of Traffic Safety (with E.M.T.)
- 1991 Evaluation of Anti-Drug Abuse Treatment Act of 1987 for California Department of Drug and Alcohol Programs (with E.M.T.)
- 1989 – 1997 Survey and analysis of City Council Salaries for the Salary Setting Commission, City of San Jose)

SELECTED PROFESSIONAL CONTRIBUTIONS AND ACTIVITY

SERVICE AND MEMBERSHIP IN PROFESSIONAL ORGANIZATIONS

Eno Transportation Foundation, Board of Regents, 2008 – present.
Council of University Transportation Centers, Co-Chair, Student Award Committee, 2008-present
UCLA Lake Arrowhead Transportation--Land Use--Environment Symposium. Program Planning Committee, 2008 and 2009.
Accreditation Board for Engineering and Technology, Inc., Public Member, Board of Directors, 2004 – 2010.

National Association of Schools of Public Affairs and Administration (NASPAA), Leader, Site Visit Team (2001, 2008, 2010).

National Association of Schools of Public Affairs and Administration (NASPAA), Commission on Peer Review and Accreditation 1997 – 2000.

American Society for Public Administration, Greater Santa Clara Valley Chapter; (President, 1990-1992; Chapter Council, 1986 - 1995, 1998-present; Chair, Issues Committee, 1986 - 1990).

American Political Science Association

Association for Research on Nonprofit Organizations and Voluntary Action

Western Governmental Research Association (Program Planning Committee, 1990 Annual Conference)

OTHER COMMUNITY SERVICE (SELECTED)

Lecturer, SJSU China program, various sessions 2004 – present.

Lecturer, Shenyang University, China for CSU Office of Global Partnership Development, September 2002.

Seminar Moderator, “Total Quality Management in Local Government,” February 15, 1995.

Member, Redistricting Review Panel, City of San Jose, Fall, 1991

Program Director, 1990 Region X Annual Conference, American Society for Public Administration, San Jose, November 8-10.

Workshop Director, Survey Research Methods for Public Administrators, Summer, 1989

Program Director and Moderator, Conference on the Image of the Public Service in Local Government, San Jose, October 1989.

Panelist, Tri-University Leadership Forum, Santa Clara County, August 1989

Featured panelist, American Society for Public Administration (Santa Clara Valley Chapter) workshop, “Managing for Improved Productivity,” Sunnyvale, April 9, 1987.

SELECTED INSTITUTIONAL SERVICE (SAN JOSE STATE UNIVERSITY)

Chair, Recruitment Committee, Department of Political Science, spring 2008.

Late-Add Committee, College of Social Sciences, 2008.

RTP Committee, College of Social Sciences, 2006 - 2008.

Project Director, Summer Transportation Institute, San Jose State University, 2002-present

Chair, Recruitment Committee, Department of Political Science, spring 1998, fall 2008.

Multi-disciplinary Committee on graduate program in Transportation Policy and Management (Member, 1995-1996)

MPA Program Committee, Department of Political Science (Chair, 1991/2, 1994 - present)

RTP/Personnel Committee, Department of Political Science (Member, 1990 - present)

Recruitment Committee, Department of Political Science (Member, 1990-1992; 1994 - 1996)

Decanal Review Committee, College of Social Sciences (Member, 1994-5)

Information Technology Committee, College of Social Sciences (Member, 1993 - present)

Research Committee, College of Social Sciences (Member, 1990-1992)

University Research Committee (Member, 1990-92)

Social Science Research and Instruction Council (SSRIC), California State University System (Member, 1990-92)

HONORS, AWARDS, AND GRANTS (Selected)

Awarded California State Lottery Funds for international travel, 2006-2007.

Awarded Fulbright Senior Specialist Grant (Vidzeme University College, Valmiera, Latvia) spring 2003

Sabbatical Leave, San Jose State University, spring 2000.

Awarded California State Lottery Funds for project “Web Page for Department of Political Science,” 1996

Sabbatical Leave, San Jose State University, 1992-1993.

Awarded California State University Research Fund grant, December 1988.

Meritorious Performance and Professional Promise Award, San Jose State University, spring 1990; spring 1989, spring 1988

Faculty Assigned Time Award, San Jose State University, spring 1988.

Nominated for "Best Paper" award, 1986 annual conference of the Southern Political Science Association, November 6-8, 1986, Atlanta.

Awarded California State Lottery Funds (Discretionary Allocations) for project "Development of Equipment and Instruction for Microcomputers in Political Science and Public Administration," fall, 1986 (with Barbara Norrander)

Awarded California State Lottery Funds (Community Service Activities) for project " MPA Internship Program Development," fall 1986.

H.B. Earhart Foundation Fellowship, 1982.

Kenan Fellowship, University of North Carolina, 1981

August Warburton Award for Outstanding Scholarship, College of Social Sciences, San Jose State University, 2011.