

CURRICULUM VITAE



PERSONAL INFORMATION

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| Surname / First name | MATEI LUCICA |
| Address | Str. Povernei no. 6, sector 1, 010643, Bucharest |
| Telephone(s) | 0040213180894, 0040213146507 |
| Fax | 0040213146507 |
| E-mail | lmatei@snspsa.ro |
| Nationality | Romanian |
| Date of birth | 23 July 1956, Bucharest, Romania |
| Gender | female |

WORK EXPERIENCE

| | |
|--------------------------------------|---|
| Dates | 1991-present |
| Occupation or position held | University Professor, Dean of Faculty of Public Administration (2004-present) |
| Main activities and responsibilities | <ul style="list-style-type: none">▪ Teaching activity for the disciplines: Public Management, Public Service Management, EU Policies, Decision in the EU, Local Development Management▪ Director of Doctoral School in Administrative Sciences (2001-present)▪ Jean Monnet Coordinator of the Research Multilateral Group « South-Eastern developments on the administrative convergence and enlargement of the European Administrative Space in Balkan states »▪ Jean Monnet Chair Holder, « Studies on Europeanization of Administration and Civil Service »▪ Professor Holder of Jean Monnet Permanent Course, „European Union Policies for Public Management”▪ University of the Aegean, Greece, since 2009 – professor at the international master programme: « European societies and European integration»▪ Academic management – Scientific Secretary of NSPSPA, 1998-2003, Director of Training Center for Public Administration (1998-2004)▪ ERASMUS Institutional coordinator (NSPSPA) (1999-present)▪ Manager of training and research projects (PHARE, TEMPUS, |

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|------------------------------|--|
| | Leonardo da Vinci, UNDP), bilateral projects |
| | ▪ Representing the Faculty in international relations and third parties |
| Name and address of employer | National School of Political Studies and Public Administration Faculty of Public Administration Str.Povernei, no.6, sector 1, 010643, Bucharest Romania |
| Type of business or sector | Higher education, research, public university |

EDUCATION AND TRAINING

| | |
|--|--|
| Dates | 1990-1994 |
| Title of qualification awarded | PhD in economics |
| Name and type of organisation providing education and training | Polytechnic University Bucharest Romania |
| Dates | 1976-1981 |
| Title of qualification awarded | Diploma of engineer |
| Name and type of organisation providing education and training | Polytechnic University Bucharest Romania |
| Dates | 2007 (May) |
| Title of qualification awarded | Visiting professor |
| Name and type of organisation providing education and training | University Leon Spain |
| Dates | 2006 (2 weeks) |
| Title of qualification awarded | Certificate |
| Name and type of organisation providing education and training | International Seminar: "European Integration. Constitutional and legal reforms" Council of Europe |
| Dates | 2005 (August) |
| Title of qualification awarded | Visiting researcher |
| Name and type of organisation providing education and training | NIME Japan |
| Dates | 2004 (May-September) |
| Title of qualification awarded | Visiting professor |
| Name and type of organisation providing education and training | NIME Japan |
| Dates | 2004 (1 week) |
| Title of qualification awarded | Certificate |
| Name and type of organisation providing education and training | International Seminar "Civil Servant" Council of Europe |
| Dates | 1995 (Sept-Oct) |
| Title of qualification awarded | Diploma – Specialisation in management |

Name and type of organisation providing education and training FORMAPER
Italy
Dates 1994 (July-August)
Title of qualification awarded Certificate – Specialisation in Business Management

Name and type of organisation providing education and training JICA
Japan
Dates 1993 (Nov-Dec)
Title of qualification awarded Certificate –Specialisation in management and international marketing

Name and type of organisation providing education and training University Perugia
ICE, Italy
Dates 1992 (August)
Title of qualification awarded Certificate-specialisation in Social Management

Name and type of organisation providing education and training Ministry of Labour
Sweden
Dates 1990-1991 (3 months)
Title of qualification awarded Certificate –specialisation in marketing

Name and type of organisation providing education and training IROMA
Romania
Dates 1990 (1 month)
Title of qualification awarded Certificate-specialisation in management

Name and type of organisation providing education and training IROMA
Romania

Personal skills and competences

Mother tongue(s) **Romanian**

Other language(s)
Self-assessment

European level ()*

English language

Italian language

French language

| Understanding | | | | Speaking | | | | Writing | |
|---------------|------------------|---------|------------------|--------------------|------------------|-------------------|------------------|---------|------------------|
| Listening | | Reading | | Spoken interaction | | Spoken production | | | |
| C1 | Proficient user | C2 | Proficient user | C1 | Proficient user | C1 | Proficient user | C1 | Proficient user |
| B1 | Independent user | B1 | Independent user | B1 | Independent user | B1 | Independent user | B1 | Independent user |
| B1 | Independent user | B1 | Independent user | B1 | Independent user | B1 | Independent user | B1 | Independent user |

(*)Common European Framework of Reference for Languages

Social skills and competences

Organisational and communication skills in multi-cultural area and international organisations.

Team spirit. Good communications skills, good motivational support for others

Experience in national and international project management (over 30 projects).

Evaluator of national and international research programmes

Organisational skills and competences

National/international programmes

FP7 Programme, "S&T International Cooperation Network for Eastern European and Central Asian Countries", National project coordinator, 2008-2012

Jean Monnet Research Multilateral Group « South-Eastern developments on the administrative convergence and enlargement of the European Administrative Space in Balkan states », Academic Coordinator, 2009-2011

EC Programme, "Wheeling EU Enlargement: A 30-day Road Trip fuelled by Public Law and Culture", National project coordinator, 2011

Restructuring the programme of training and doctoral research in political sciences, administrative sciences, sociology and sciences of communication, POSDRU project, co-financed from the European Social Fund, Expert, 2010

Doctoral scholarships for the development of knowledge-based society, POSDRU project, co-financed from the European Social Fund, Expert, 2010-2013

Doctoral scholarships for the support of research: Competitiveness, quality, cooperation in Higher Education European Area, POSDRU project, co-financed from the European Social Fund, Expert, 2009 - 2012

Leonardo Da Vinci Programme –"Competence Management in the European VET Sector", Member, 2007-2009

"Developing an operational system of qualifications in higher education in Romania-DOCIS", Expert, 2009-2010

PNII Programme, Ministry of Education, Research, Youth and Sports (MERYS), "Modern system of indicators, models and policies for measuring and supporting basic and continuous training of human resources in view of quality of education and creative potential stimulation", Scientific director, 2007 – 2010

PNII Programme, MERYS, "Correlations among the socio-economic characteristics and the informal economy level: estimations, analyses and scenarios", Member, 2007 – 2010

Phare project, „Developing the framework of qualifications in higher education”, Expert, 2007-2008

Jean Monnet Chair « Studies on Europeanization of Administration and Civil Service », project manager, 2006 - 2011

CEEX Programme, "Promoting and turning into account the scientific interdisciplinary research in the area of diagnosis and prognosis in public and private business through European and international collaboration (PRO-CESIPAF)", Scientific director, 2006-2007

CEEX Programme, " Models of economic-financial analysis for the impact of reform measures in the health public system", Member, 2006-2008

HERA Project, "Network for Combating Human Trafficking in Central and Southern Europe", National project coordinator, 2006-2007

THEMIS Project, "Transformation of the role of the judiciary in a European integrated context", National project coordinator, 2005-2006

CEEX Programme, "Corruption and quality of services in the public sector in a European integrated context", Member, 2005 – 2008

CNCSIS Programme, "Identifying the factors of influence of the relation between

business environment and public administration, designing forms to improve – guide of public and private marketing for a new mentality”, Member, 2006-2007

“Public Administration at the Beginning of the Third Millennium. Disseminating the Japanese Best Practices in Romania” - project with Japanese assistance, Project coordinator, 2005

MERYS Project – AMTRANS Programme: “IT system of the territory based on digital maps aimed to make more efficient the activities of public administration”, Member, 2002 – 2004

EC programme, Support Activities to Strengthen the European Integration Process – Training in European Affairs, National project coordinator, 2002 - 2003

MERYS Project –“Infosoc” Programme – “ Educational modular systems assisted by resources of information technology for university education – UniSMART”, Member, 2002 – 2004

MERYS Project –“Orizont 2000” Programme – “ Study on impact of in-service training on civil service reform from the perspective of European integration”, Project coordinator, 2002

“Romanian-Japanese Centre of excellence in culture and education”, project with Japanese assistance, Project coordinator, 2001 – 2002

Council of Europe, Venice Commission - UNIDEM (Universities for Democracy), Coordinator for Romania, 2000 – present

Leonardo da Vinci project “The European Virtual City for Education and Training”, Project coordinator for Romania, 2000 – 2002

“EU Regional Training of Civil Servants as a part of the Pre-accession Process”, Project coordinator for Romania, 2001-2002

“Japanese Coordinates of Public Sector Management”, project with Japanese assistance, Project coordinator, 2001 – 2002

TEMPUS Project “Formation de l’administration publique aux acquis communautaires” –, International project coordinator, 1999 – 2001

“Harmonisation of legislation in the field of Justice and Home Affairs”, in collaboration with European Public Law Center, National coordinator, 2001

“Right to defence and legal procedures in EU Member States and Candidates”, in collaboration with European Public Law Center, National coordinator, 2001

Open Society Foundation project: “Developing the programmes and postgraduate curricula in public administration on acquis communautaire”, Project-coordinator, 1999 – 2000

“Disseminating the Japanese experience in public administration”, project with Japanese assistance, Project coordinator, 1999

PHARE Project, „Training of the Staff of the State Ownership Fund”, Team leader , 1997

PHARE Project, “ Technical assistance for restructuring science and technology in Romania” – Member, 1997

UNDP Project – “Improving the training capability of management institutions”, Project co-ordinator, 1994 – 1997

UNDP volunteer, 1994 – 1997

PHARE Project, “ Programme for active employment measures, Member, 1995 – 1996

“Restructuring the enterprises and SMEs development”, project in collaboration with Durham University – United Kingdom, Member, 1994 – 1997

“SMEs Center” Project – Scientific Research Institute for Labour and Social Protection, Project coordinator, 1991 – 1994

Experience in organising international events:

- ❑ 33rd Annual Conference of European Group for Public Administration (EGPA) – Bucharest, 5-9 September 2011
- ❑ Workshop „*European Administrative Space – Balkan realities*”, Rijeka, Croatia, 18 – 19 February 2011
- ❑ President of the 9th International Congress of the International Association on Public and Nonprofit Marketing (IAPNM 2010), Bucharest, 10 -11 June 2010
- ❑ Organising the cycle of conferences “*Dialogues of EPLO at NSPSPA*”, (2008-present)
- ❑ International seminar: „*Public Administration in the Balkans – from Weberian Bureaucracy to New Public Management*”, Athens, 5-6 February, 2010
- ❑ 8th International Congress on Public and Non Profit Marketing, Valencia, Spain, 2009
- ❑ *International Conference, „Promoting interdisciplinary scientific research in public and private affairs*”, Bucharest, 9 -10 November 2007
- ❑ *International Conference, “Metropolitan Agglomerations: Challenge to public policy and Civil Society*, Bucharest, 17-18 September 2007, co-organiser
- ❑ *International Conference, „The Impact of Europeanization on the Public Administration*”, Bucharest, 25-26 May 2007
- ❑ *International Seminar, „Phenomenon of corruption – Ethical, economic, political and legal aspects*”, Bucharest, 14-15 December 2006
- ❑ *International Seminar, “Transformation of the role of the judiciary in a European integrated context*”, co-organiser, Istanbul, Turkey, 16 - 18 March 2006
- ❑ *International Seminar, “Transparency and Participation. Making Governance more Citizen-Friendly*”, Bucharest, 5-6 December 2005, co-organiser
- ❑ *International Conference, “Public Administration at the Beginning of the Third Millennium. Disseminating the Japanese Best Practices in Romania*”, Bucharest, 21-22 November 2005
- ❑ *International Conference, “European Administration. Contemporary Concepts and Approaches*”, Bucharest, 21-22 October 2005
- ❑ *International Conference, “Public Administration at the Beginning of the Third Millennium. Disseminating the Japanese Best Practices in Romania*”, Bucharest, 21-22 November 2005
- ❑ *International Conference, “European Administration. Contemporary Concepts and Approaches*”, Bucharest, 21-22 October 2005
- ❑ *Bilateral Romanian - Japanese Seminar, “Multimedia Technologies In Higher Education*”, Bucharest, 17-18 January 2005
- ❑ *International Seminar, “Euro-Regional Development in CEE Countries*”, Bucharest, 21-22 November 2003
- ❑ *Romanian - Japanese Seminar, “Distance Learning Integrated into Knowledge Management*”, May 2003, Bucharest
- ❑ *The 11th Annual International Conference of the Network of Institutes and Schools in Public Administration (NISPAcee), “Enhancing the Capacity to Govern. Challenges facing the CEE Countries” – Bucharest, 10 – 12 April 2003*
- ❑ *International Conference, “Civil Servants’ Training for European Integration” - Bucharest, November 2002*
- ❑ *International Conference, “Japanese Coordinates of Public Sector Management” Bucharest, November 2001*
- ❑ *The first national seminar on human resource development for public administration – „Administration of New Millennium-Training Policies for Undergraduate and Postgraduate Education”- Bucharest, September 2001*

- International Conference, “*Disseminating the Japanese Experience in Public Administration*”, Bucharest, November 1999

Computer skills and competences

Windows XP, Office XP

Additional information

Member of professional associations:

- Scientific co-ordinator of the books collection entitled "Science of administration and public management", Editura Economica, Bucharest (1999 – present)
- Scientific co-ordinator of books collection - Jean Monnet Handbooks, Editura Economica, Bucharest (2009-present)
- Member of the National Council for Certifying the Academic Titles, Degrees and Certificates – Ministry of Education, Research, Youth and Sports (2006-present)
- Member of the Board of Directors, European Public Law Organization, Athens, Greece (2006 - present)
- Director of the Branch of European Public Law Organization in Bucharest (2008-present)
- Member of Editorial Board of „European Review of Public Law” (2007-present)
- Member of Editorial Board of "International Review on Public and non profit Marketing", Spain, (2005-present)
- Member of Editorial Board of "The Journal of Institute of Public Enterprise", India, (since 2010)
- President of the Branch of International Association on Public and Nonprofit Marketing in Romania
- Councillor – Commission for Public Administration, Territorial Planning and Ecological Balance, Chamber of Deputies, Parliament of Romania (2000 – 2005)
- Evaluator of the European Institute of Public Administration, Maastricht
- Evaluator – National University Research Council, Ministry of Education, Research, Youth and Sports, Commission “Humanities, Social and Economic Sciences”, Sub commissions “Political sciences, Administrative sciences, Communication, Journalism” and “Economic sciences” (1993 – present)
- Evaluator of the Romanian Agency for Quality Assurance in Higher Education, National Authority for Scientific Research
- Evaluator FP6
- President of the National Council for Foreign Scholarships, Ministry of Education, Research, Youth and Sports, (2006 - 2010)
- Evaluator - National Office of Foreign Scholarships – MERYS (2002 –2006)
- Vice-president of the Commission for Specialised Economic Education on pre-academic level - MERYS (2000 – 2004)

- Member of European Group of Public Administration, Brussels
- Member of European Association of Public Administration Accreditation (EAPAA), The Netherlands, (2006-present)
- Member of NISPAcee, Network of Institutes and Schools of Public Administration in Central and Eastern Europe
- Member of „International Public Management Network” – USA
- Member of Academy of Management -USA

List of publications

A. Books

2011

1. Matei, L., Flogaitis, S. (editors), *Public administration in the Balkans, from Weberian bureaucracy to New Public Management*, Editura Economica, Bucuresti
2. Matei, L., Vasicek, D., Kastelan Mrak, M., (editors), *European Administrative Space – Balkan realities*, Editura Economica, Bucuresti

2010

3. Matei A., Matei L., Săvulescu C., *Local Development, Theoretical and Empirical Models*, Lambert Academic Publishing, Germany
4. Matei L., Dinu T, (editors), *Proceedings. Regulation and Best Practices in Public and Nonprofit Marketing*, Editura Economica, Bucuresti
5. Matei L., (editor), *Normativity, fundamental rights and legal order in the EU. Normativité, droits fondamentaux et ordre juridique dans l'UE*, Editura Economică, București

2009

6. Matei L, *Romanian Public Management Reform*, (in English language), Volume 1, *Administration and Public Services*, Editura Economică, București
7. Matei L, *Romanian Public Management Reform*, (in English language), Volume 2, *Civil Service*, Editura Economică, București
8. Matei L., Iancu D.C., *Europeanizarea administrației și funcției publice (Europeanization of administration and civil service)*, Volume 1: *Procese fundamentale ale europeanizării administrației publice (Fundamental processes of public administration Europeanization)*, Collection "Jean Monnet" Handbooks, Editura Economică, București
9. Matei L., *Europeanizarea administrației și funcției publice, (Europeanization of administration and civil service)*, Volume 2: *Support Economic Mechanisms*, Collection "Jean Monnet" Handbooks, Editura Economică, București
10. Matei L., *Europeanizarea administrației și funcției publice, (Europeanization of administration and civil service)*, Volume 3: *Decizia în Uniunea Europeană (Decision in the European Union)*, Collection "Jean Monnet" Handbooks, Editura Economică, București
11. Matei L., Alistar, V., *Europeanizarea administrației și funcției publice, (Europeanization of administration and civil service)*, Volume 4: *Funcția publică. Dimensiuni europene (Civil Service. European dimensions)*, Collection "Jean Monnet" Handbooks, Editura Economică, București
12. Matei L., Anghelescu S., *Dezvoltarea locală. Concepte și mecanisme, (Local Development. Concepts and mechanisms)*, Editura Economică, București

2008

13. Matei L.(editor), *Impactul europeanizării asupra administrației publice, Proceedings*, (Impact of Europeanization on public administration, Proceedings), Editura Economică, București

2006

14. Matei L., *Management public*, (Public Management), Second edition, Editura Economică, București
15. Matei L. (editor), *Administrația europeană. Concepte și abordări contemporane, Proceedings*, (European Administration. Contemporary Concepts and Approaches), Editura Economică, București
16. Matei L. (editor), *Administrația publică la începutul celui de-al III-lea mileniu. Diseminarea celor mai bune practici japoneze în România, Proceedings*, (Public Administration at the Beginning of the Third Millennium. Disseminating the Japanese Best Practices in Romania, Proceedings), SNSPA, București

2005

17. Matei L, *Dezvoltare economică locală*, (Local Economic Development), Editura Economică, București

2004

18. Matei L, *Servicii publice*, (Public Services), Editura Economică, București
19. Matei L, *Strategii de dezvoltare economică locală. Abordare managerială*, (Strategies of Local Economic Development. Managerial Approach), Politeia, Bucharest

2002

20. Matei L, *The training of public administration on acquis communautaires*, Editura Economică, București
21. Matei L, *Citizen participation in decision-making*, Training Manual, (coordinator), under the aegis of USAID, Bucuresti

2001

22. Matei L, *Specificitatea managementului japonez*, (Specificity of Japanese Management), (editor), Editura Economică, București
23. Matei L, *Management comparat* (Comparative Management), co-editor, Editura Economică, București

2000

24. Matei L, *Servicii publice* (Public Services), Editura Economică, București
25. Matei L, *Colectivitățile teritoriale. Experiența franceză* (coordinator), (Territorial Communities. The French Experience), Editura Economică, București
26. Matei L, *Acquis comunitar și administrație publică*, (Acquis Communautaire and Public Administration), (co-author), Editura Economică, București

1999

27. Matei L, *Management și administrație publică. Modelul japonez*, (Management and Public Administration. The Japanese Model), (coordinator), Editura Economică, București
28. Matei L, 1998 (first edition) 1999, (second edition), *Managementul dezvoltării locale*, (Local Development Management), Editura Economică, București

1998

29. Matei L., *Managementul întreprinderilor mici și mijlocii. Strategii și performanțe*, (SMEs Management. Strategies and Performance), Editura Fundatia „România de Măine”, Bucuresti

1993

30. Matei L, *Privatizarea, succes al economiei moderne*, (Privatization, success of modern economy), (co-author), Editura Eurounion, Oradea

B. Books: Coordinator for translation

1. European Social Dialogue and the Civil Services. Europeanisation by the Back Door?, Editura Economica, Bucuresti, 2005
2. Enlargement of the European Union and Effective implementation of its Rules (with a case study on telecommunications), Editura Economica, Bucuresti, 2004
3. Beyond the Chapter. Enlargement Challenges for CFSP and ESDP, Editura Economica, Bucuresti, 2004
4. Rethinking the EU: IGC 200 and Beyond , Editura Economica, Bucuresti, 2003
5. From Graphite to Diamond. The Importance of Institutional Structure in Establishing Capacity for Effective and Credible Application of EU Rules, Editura Economica, Bucuresti, 2003
6. Structural Funds beyond Agenda 2000. Reform and implications for current and future Member States, Editura Economica, Bucuresti, 2001
7. Responsive Government: Service Quality Initiatives, Editura Economica, Bucuresti, 2001
8. Modern Budgeting , Editura Economica, Bucuresti, 2001
9. Effects of Accession to the European Union, Part I, Budgeting and financial control and Part II, External Audit, Editura Economica, Bucuresti, 2000

C. Papers published in specialised reviews

2011

1. Matei, L., Lazar C., *Quality Management and the Reform of Public Administration in Several States in South-Eastern Europe. Comparative Analysis*, Theoretical and Applied Economics, No. 4, 2011
2. Matei, L., Matei A., *The Administrative System of the European Union – From Concept to Reality*, Transylvanian Review of Administrative Sciences, No. 33, 2011
3. Matei L., Matei A., *Local Employment Policies in the Context of the Economic Crisis: Influences of the European Community Structural Instruments*, Journal of Economic Policy and Research, Vol.6, Oct 2010-March 2011, No.1

2010

4. Matei, L., Anghelescu S., *Keynesian Substantiation of the Marketing Policies in Local Development*, (co-author), Theoretical and Applied Economics, No. 6, 2010
5. Matei, L., Matei A., *Meritocratic Aspects concerning Performance Evaluation in the Public Sector. A Case Study for Romania*, The Journal of Institute of Public Enterprise, Vol. 33, No. 1 & 2, 2010
6. Matei, L., Iancu D.C., *On the way modernization: "good enough" governance in Romania*, International Journal of Regulation and Governance, vol.10, issue 1, pp.25-47, 2010, New Delhi
7. Matei, L., Matei A., *Integrated Approach of the Citizen's Role in Relation to the Public Services*, International Review of on Public and Nonprofit Marketing, Springer 2010
8. Matei, A, Matei, L., Săvulescu, C., *Public Integrity, Economic Freedom and Governance Performance. A Comparative Study for the EU Member States and Acceding Countries*, Theoretical and Applied Economics, No. 11, 2010
9. Matei, L. Zomorrodian, A., *Program Evaluation: Its Significance and Priority for Shaping and Modification of Public Policies: A Comparative Analysis*, Proceedings of ASBBS, Volume 17, No. 1, 2010.

2009

10. Matei, L., *Partnership and Local Governance in Romania*, International Journal of Public Administration in Central and Eastern Europe, (co-author), No. 2009/1

11. Matei, L., *Marketing of local public services under the reduction of administrative expenditures*, (co-author), *Theoretical and Applied Economics*, No. 3, 2009
12. Matei, L., *Corruption in the Public Organizations – Towards A Model of Cost – Benefit Analysis for the Anticorruption Strategies*, (co-author), *Transylvanian Review of Administrative Sciences*, no. 27E
13. Matei, L., *Administrative Law. Romania*, *European Review of Public Law*, Vol. 20, No. 4, winter, London, 2009
14. Matei, L., *Democracy and Politics. Romanian Mechanisms, Realities and Electoral developments*, (part 2), *Verejna sprava a spolocnost*, FVS UPJS, 2, 2009
15. Matei, L., *Development of Public Administration. Chronicle for Romania*, *European Review of Public Law*
16. Matei, L., *Public Integrity and Performance of Governance. A Comparative Study for South-Eastern Europe*, (co-author), *Theoretical and Applied Economics*, No.

2008

17. Matei, L., *Europeanization or curricular harmonization in the area of administrative sciences in Romania (follow-up of Bologna process). Comparative analysis and empirical research*, *Transylvanian Review of Administrative Sciences*, Cluj-Napoca,
18. Matei, L., *Statistic instruments for performance evaluation in the public sector. A case study for Romania*, (co-author), *International Review on Public and Nonprofit Marketing*, Springer
19. Matei, L., *Globalization and Europeanization. A Projection on a European Model of Public Administration*, *Theoretical and Applied Economics*, year XIV, No. 2 (519)
20. Matei, L., *HERA - Network for Combating Human Trafficking in Central and Southern Europe - Romania*, (co-author), Volume XCI, *European Public Law Series*, Esperia Publications Ltd, London,
21. Matei, L., *Systemic Models of Local Development*, (co-author), *International Journal of Public Administration in Central and Eastern Europe*, No. 2008/1
22. Matei, L., *Democracy and Politics. Romanian Mechanisms, Realities and Electoral developments*, (part 1), *Verejna sprava a spolocnost*, FVS UPJS, 1-2 2008

2007

23. Matei, L., *Europeanization of higher education in the area of administrative sciences in Romania, in Lessons and Recommendations for Improvement: Central and Eastern European Public Administration and Public Policy*, NISPAcee, Bratislava, Slovakia
24. Matei, L., *The Higher Education in the area of administrative sciences. Case study in National School of Political Studies and Public Administration-Romania*, *Promovarea cercetării științifice interdisciplinare în afaceri publice și private*, Editura Expert
25. Matei, L., Matei, A., *Systemic Models for Local Development*, *Theoretical and Applied Economics*, year XIV, No. 1 (506)
26. Matei, L., Iancu D.C., *Theoretical delimitations: Europeanization of public administration and its institutional levers*, *Theoretical and Applied Economics*, Supplement, Volume I

2006

27. Matei, L., *The Public Sector and Challenges of Europeanization*, *Review of Theoretical and Applied Economics*, No. 2 (497),
28. Matei, L., Matei A., *A systemic model of optimum adjustment of the public service*, (co-author) *Review of Theoretical and Applied Economics*, year XIII, No. 3 (498),
29. Matei, L., *The Romanian public administration facing the challenges of the integration into the European Union*, *Proceedings "THEMIS project - Transformation of the role of the judiciary within a European integrated context"*, *European Public Law Series*, Volume LXXXV, Esperia Publications LTD, London,

30. Matei, L., *Management of Civil Service Professionalisation in the Knowledge-based Society. Legal and Institutional Framework*, Proceedings of the Workshop and Conference "THEMIS project - Transformation of the role of the judiciary within a European integrated context", European Public Law Series, Volume LXXXV, Esperia Publications LTD, London,
31. Matei, L., *Economy of corruption. Balance. Social and political determinations*, (co-author), Review of Theoretical and Applied Economics, No. 6 (501)
32. Matei, L., *Empirical Approaches of the Public-Private Partnership in the Services of Public Utility*, Review of Theoretical and Applied Economics, No. 10 (505)

2004

33. Matei, L., , *Comparative Studies between Japanese and Romanian Management in Public Administration. Designing and Developing a prototype of course material package for e-learning*, Visiting Professor, NIME, Tokyo, Japan, Journal of Multimedia Aided Education Research
34. Matei, L., *Challenges for Central and Eastern Europe: Euro regional Cooperation*, in Euro-regional Development. Programmes of cooperation in Central and Eastern Europe, Friedrich Ebert Stiftung
35. Matei, L., *A new specialisation: European Administration*, in Review: Economy and local government
36. Matei, L., *Civil Servant's Training in Romania*, NISPAcee Annual Conference, Proceedings, Vilnius, Lithuania

2003

37. Matei, L., *Szdvanevtona malk i spedei biznes i razvitioto b peghionite s industrialna prestrukturirane*, in „Mestna samoupravljenje v uigoztacina Evropa”, Sofia
38. Matei, L., *Current and Future Developments on Public Services in Romania*, Workshop, in „Public Services on Local and Regional Level”, Budapest
39. Matei, L., *Spețificini problemi na structurata i ozaimovtnoșeniata mejdu izplnitelnata i zakanodatelnata vlast na mestno ravnișce v Rumnuia*, in „Mestna samaupravlenie v iugoztocina Evropa”, Sofia

2002

40. Matei, L., *Specific Issues of the Structure and Relations between Executive and Legislature at Local Level in Romania*, Workshop Proceedings, Sarajevo, Bosnia – Herzegovina,
41. Matei, L., *Harmonisation of legislation in the field of Justice and Home Affairs*, National report, European Public Law Center, Athens

2001

42. Matei, L., 2001, *Right to defense and fair legal procedures in the Member States and the candidate countries*, National report, European Public Law Center, Athens

2000

43. Matei L., 2000, *Public Function and European Community Acquis*, Proceedings, 8th NISPAcee Annual Conference, Budapest, Hungary

D. Papers presented at conferences

1. Matei, L., *Administrative Performance and Quality Improvement in time of Economic Crisis: Convergences & divergences in Italian, Romanian and Greek Public Sector*, (co-author), 33rd Annual Conference of European Group for Public Administration (EGPA) – Bucharest, 5-9 September 2011

2. Matei, L., *Public Management education in Central Europe: How far did we progress - III?*, (co-author), 33rd Annual Conference of European Group for Public Administration (EGPA) – Bucharest, 5-9 September 2011
3. Matei, L., *Evaluation of Master programs in Public Administration. EU-US comparative study*, (co-author), 33rd Annual Conference of European Group for Public Administration (EGPA) – Bucharest, 5-9 September 2011
4. Matei, L., *Comparative Analysis of Municipal Public Services in Romania and the United States*, (co-author), 33rd Annual Conference of European Group for Public Administration (EGPA) – Bucharest, 5-9 September 2011
5. Matei, L., *Managing innovation, identifying paths of 'knowledge transfer' between Italy and Romania during the recent economic crisis*, (co-author), 33rd Annual Conference of European Group for Public Administration (EGPA) – Bucharest, 5-9 September 2011
6. Matei, L., *European Administration. From concept to reality*, Keynote speaker, Jean Monnet International Conference „National and European Values of Public Administration in the Balkans”, 15 - 16 July 2011
7. Matei, L., *Implementing the EU Services Directive: Administrative Adaptation and Reform in some European states*, (co-author), Jean Monnet International Conference „National and European Values of Public Administration in the Balkans”, 15 - 16 July 2011
8. Matei, L., *Public decision – key pillar of Single Market in view of Strategy Europe 2020*, Session of scientific presentations, Europe 2020, NSPSA, 23 June 2011
9. Matei, L., *Knowledge Marketing and Development in the New Knowledge – Based Economy*, (co-author), 10th International Congress of the International Association on Public and Nonprofit Marketing, Porto, Portugal, 16-17 June 2011
10. Matei, L., *European Regulation of the Market of Services and National Transposition*, (co-author), 10th International Congress of the International Association on Public and Nonprofit Marketing, Porto, Portugal, 16-17 June 2011
11. Matei, L., *The Social Enterprise: An Empirical Study for Romania*, (co-author), 10th International Congress of the International Association on Public and Nonprofit Marketing, Porto, Portugal, 16-17 June 2011
12. Matei, L., *Public Administration Europeanization. South-Eastern European Trends and Comparative Analysis*, Keynote speaker, Jean Monnet Workshop "European Administrative Space. Balkan realities", University of Rijeka, Rijeka, Croatia, 5 - 6 February 2011
13. Matei, L., *Socio-statistical research on the internalization of the European Administrative Space principles in the Romanian Public Administration*, (co-author), Jean Monnet Workshop "European Administrative Space. Balkan realities", University of Rijeka, Rijeka, Croatia, 5 - 6 February 2011
14. Matei, L., *Relevance of 'Western European public administration reforms' on Transition countries - 'who learns what from whom?'*, (co-author), Jean Monnet Workshop „European Administrative Space – Balkan realities”, Rijeka, Croatia, 5 - 6 February 2011
15. Matei, L., *Romanian Public Administration: From Communism to Democracy*, Keynote speaker, Year of Romania at Kennesaw State University, US, 3 February 2010
16. Matei, L., *Public Sector Modernization Trends of the Member States of European Union. Trajectories of reforms in Italy and Romania*, (co-author), Conference on "Reforming the Public Sector: How to Make the Difference", Rome, Italy, 2-3 December 2010
17. *European Union Administration. From Concept to Reform. A Systemic Overview*. International Conference "Public Management in 21st century: Opportunities and Challenges", Macau, China, 2010
18. *Integrating anti-corruption strategies within the government reforms in some South-Eastern European states. An empirical study on the impact of the government performance*, International Conference "Public Management in 21st century: Opportunities and Challenges", Macau, China, 2010
19. *A multidisciplinary doctoral research program in administrative sciences. The economic and social impact of public administration Europeanization*, (co-author), 32nd EGPA Annual Conference "Temporalities, Public Administrations and Public Policies", Toulouse, France, 2010

20. Matei, L., *MPA Education. Case studies for Romania*, Global Forum of Public Administration School Deans: "Global Opportunities and Challenges Of MPA Education", Xiamen, China, 2010
21. Matei, L., *Administrative reforms in South Eastern European states. Comparative study in view of enlarging the European Administrative Space*, (co-author), 5th Sino-US International Conference on Public Administration "The Role of Government in Fighting the Financial Crisis", Xiamen, China, 2010
22. Matei, L., *Reducing the administrative expenditures as source for increasing the efficiency of local governance under conditions of the financial crisis*, (co-author), 5th Sino-US International Conference on Public Administration "The Role of Government in Fighting the Financial Crisis", Xiamen, China, 2010
23. Matei, L., *Local employment policies in the context of the economic crisis. Influences of the European Community structural instruments*, (co-author), 5th Sino-US International Conference on Public Administration "The Role of Government in Fighting the Financial Crisis", Xiamen, China, 2010
24. Matei, L., *Keynesian Substantiation of the Marketing Policies in Local Development*, (co-author), 9th International Congress of the International Association on Public and Nonprofit Marketing (IAPNM 2010), Bucharest, 2010
25. Matei, L., *Integrated Approach of the Citizen's Role in Relation to the Public Services*, (co-author), 9th International Congress of the International Association on Public and Nonprofit Marketing (IAPNM 2010), Bucharest, 2010
26. Matei, L., *Program Evaluation: Its Significance and Priority for Shaping and Modification of Public Policies: A Comparative Analysis*, (co-author), 17th Annual Meeting of American Society of Business and Behavioural Sciences, Las Vegas, USA, 2010
27. Matei, L., *European Integration, Europeanization and Administrative Convergence*, Workshop „Public Administration in the Balkans – from Weberian Bureaucracy to New Public Management”, Athens, 2010
28. Matei, L., *Competence Calculator, Stand Alone Solution*, International Conference "Competence Management", Bucharest, 2009
29. Matei, L., *Education - Competence – Performance. Future Challenges*, International Conference "Competence Management", București, 2009
30. Matei, L., *Bologna changes in MA degree programmes. Convergence of the public administration programmes in South-Eastern Europe*, International Conference of European Group of Public Administration "The Public Service: Service Delivery in the Information Age", Malta, 2009
31. Matei, L., *Marketing of local public services under the reduction of administrative expenditures*, 8th International Congress on Public and Non Profit Marketing, Valencia, Spain, 2009
32. Matei, L., *Compatibility of the content of Bachelor programs in public administration with the needs of good governance. A comparison: EU-US*, The Fifth Transatlantic Dialogue: The Future of Governance in Europe and the U.S. , Washington, USA, 2009
33. Matei, L., *Corruption in the public organizations., Towards a model of cost-benefit analysis for the anticorruption strategies*, International Conference: „Governing Good and Governing Well - The First Global Dialogue on Ethical and Effective Governance", Amsterdam, The Netherlands, 2009.
34. Matei, L., *Public Integrity and Performance of Governance. A Comparative Study for South-Eastern Europe*. International Conference: „Governing Good and Governing Well - The First Global Dialogue on Ethical and Effective Governance", Amsterdam, The Netherlands, 2009
35. Matei, L., *On the Way to Modernization: The 'Good Enough' Governance Making in Romania*, International Conference: Public Administration in Modern Times: Challenges and Perspectives, Komotini, Greece, 2009
36. Matei, L., *Development and Regulation of Civil Service in Central and Eastern European states. A Comparative Analysis in view of Good Governance*, IIAS Conference: History and Future of Nation-Building. The Role of Public Administrations, Civil Servants and Public Finances in Nation-Building, Helsinki, Finland, 2009
37. Matei, L., *Functions for subordinated levels of central or regional governments*, European Forum on the Future of Local and Regional Authorities and Local Administration, Paris, France, 2008
38. Matei, L., *Partnership and local governance*, International Conference of European Group of Public Administration, "Innovation in the Public Sector", Rotterdam, Netherlands, 2008

39. Matei, L., *Representing the local interests in governmental policy-making. The Romanian experiment*, International Conference "The Status of Intergovernmental and Multi-level Governance in Europe and the US. The Fourth Transatlantic Dialogue", Milan, Italy, 2008
40. Matei, L., *Performance of Public Expenditure Management at Local Governance level in Romania* (co-author), International Conference "The Status of Intergovernmental and Multi-level Governance in Europe and the US. The Fourth Transatlantic Dialogue", Milan, Italy, 2008
41. Matei, L., *Public Sector vs. Private Sector. Market Type Mechanisms in the Public Sector*, 7th International Congress on Public and Non Profit Marketing, Szeged, Hungary, 2008
42. Matei, L., *Combating Human Trafficking in Romania*, International Conference „Combating Human Trafficking in Central and Southern Europe”, Thessaloniki, Greece, 2007
43. Matei, L., *Scientific Research in Public Affairs – Context and Approach*, International Conference „Promoting interdisciplinary scientific research in public and private affairs”, Bucharest, Romania, 2007
44. Matei, L., *Managerial Dimensions for Developing the Metropolitan Areas*, International Conference: "Metropolitan Agglomerations: Challenge to public policy and Civil Society", Bucharest, Romania, 2007
45. Matei, L., *Meritocratic aspects concerning performance evaluation in the public sector. A case study for Romania*. (co-author), EGPA Annual International Conference: Public Administration and the Management of Diversity, Madrid, Spain, 2007
46. Matei, L., *Europeanization or curricular harmonization in the area of administrative sciences in Romania (follow-up of Bologna process). Comparative analysis and empirical research*, EGPA Annual International Conference: *Public Administration and the Management of Diversity*, Madrid, Spain, 2007
47. Matei, L., *Globalisation and Public Policies. Transnational Actors' Involvement*, The 27-th International Congress of Administrative Sciences, IIAS, Abu Dhabi, United Arab Emirates, 2007
48. Matei, L., *Globalization and Europeanization. A Projection on a European Model of Public Administration*, (co-author), The 27-th International Congress of Administrative Sciences, IIAS, Abu Dhabi, United Arab Emirates, 2007
49. Matei, L., *A New Concept for Training Leaders, Applied in the Romanian Administrative Area: Public Manager*, International Conference, The Third Transatlantic Dialogue, "Leading the Future of the Public Sector", Delaware University, USA, 2007
50. Matei, L., *Assessment of the European Content of the Training Programmes in the Area of Administrative Sciences*, International Conference: The Impact of Europeanization on the Public Administration, București, 2007
51. Matei, L., Matei, A. "Globalisation of Corruption and Development of the Binom "Corruption- Public Integrity" in the Context of Romania Integration into the European Union International Conference, The Third Transatlantic Dialogue, "Leading the Future of the Public Sector", Delaware University, USA, 2007
52. Matei, L., "Dimensions of Decentralization and Autonomy in the Romanian Public Administration", International Conference: „The need for constitutional revision in the Balkan and Black Sea Countries”, Komotini, Greece, 2007
53. Matei, L., *Dialogues and Thematic Experiences about European Training*, First ReSPA meeting with representatives of Schools of Public Administration in EU, Brussels, Belgium, 2007,
54. Matei, L., *A Model of Social and Economic Analysis of Corruption*, (co-author), EGPA), Annual International Conference: Public Managers under pressure: between politics, professionalism and civil society, Milan – Italy, 2006
55. Matei, L., *Management of Civil Service Professionalisation in the Knowledge-based Society. Legal and Institutional Framework*, International Conference: "The role of the judiciary in a European integrated context", Athens, Greece, 2006
56. Matei, L., *Romanian Legislative Dimensions supporting the Public Administration Reform*. UNIDEM, 1st Summer School 2006, European Integration – Constitutional and Legal Reforms, Trieste, Italy, 2006
57. Matei, L., *Europeanisation of higher education in the area of administrative sciences in Romania*, EGPA International Conference: "Public Managers under pressure: between politics, professionalism and civil society", Milan, Italy, September 2006

58. Matei, L., "Specific Aspects of the Public-Private Partnership in Romania", EGPA International Conference: „A Performing Public Sector: The Second TransAtlantic Dialogue”, Leuven, Belgium, 2006
59. Matei, L., *The Romanian public administration facing the challenges of the integration into the European Union*, International Seminar: „Transformation of the role of the judiciary in a European integrated context”, Istanbul, Turkey, 2006
60. Matei, L., *The role of the citizens' options in improving the public sector performance*, (co-author), International Seminar: "Transparency and Participation. Making Governance more Citizen-Friendly ", Bucharest, 2005
61. Matei, L., *Architecture of public administration: connections and complementarity Japan – Romania*, International Conference: „Public Administration at the Beginning of the Third Millennium. Disseminating the Japanese Best Practices in Romania ", Bucharest, 2005
62. Matei, L., *Participative development and good governance in the European space*, International Conference: „European Administration. Contemporary Concepts and Approaches ", Bucharest, 2005
63. Matei, L., *The new public management: institutional responses to the requirements of society and political environment*. Seminar: „Trends in developing the European administrative space”, Bucharest, 2005
64. Matei, L., *The European Public Space Identity – Communication Resource in Central and Eastern Europe*, International Symposium: Communication in South Eastern Europe in the European Integration Process, Athens, Greece, 2005
65. Matei, L., Matei A., NIME-SNSPA Joint Workshop, E-learning systems for Public Administration, Tokyo, Japan, 2005
66. Matei, L., *Civil Servants' Training Strategy in Romania*, International Seminar on Civil Servants Guide to Council of Europe, Strasbourg, France, 2004
67. Matei, L., *Civil Servant's Training in Romania*, NISPAcee Annual Conference, 2004, Vilnius, Lithuania
68. Matei, L., *Challenges for the Central and Eastern Europe: Euro-regional Cooperation*, International Seminar, Bucharest, 2003
69. Matei, L., *Current and Future Developments on Public Services in Romania*, Workshop on Public Services on Local and Regional Level, Budapest, 2003
70. Matei, L., *Impact of New Technologies on Public Organisations*, The 11th Annual International Conference of the Network of Institutes and Schools in Public Administration (NISPAcee), Bucharest, 2003
71. Matei, L., *Civil Servants' Training for European Integration*, International Conference, Bucharest, 2002
72. Matei, L., *Japanese Coordinates of Public Sector Management*, International Conference, Bucharest, 2001
73. Matei, L., *Administration of the new millennium – administration of European integration*, The first national seminar on human resource development for public administration: Administration of New Millennium-Training Policies for Undergraduate and Postgraduate Education, Bucharest, 2001
74. Matei L., *Disseminating the Japanese Experience in Public Administration*, International Conference, Bucharest, 1999