

# ENRICO GUARINI

Department of Business and Law

University of Milano - Bicocca

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## CURRENT POSITION

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Associate Professor in Business Administration and Management. University of Milano - Bicocca, Department of Business and Law (since March 2017)

## VISITING POSITIONS

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Polytechnic Institute of C vado and Ave (2013)

Bethlehem University (2007)

University of Malta (1999)

## RESEARCH AND TEACHING INTERESTS

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Public Management, Financial Management, Accounting, Performance Management, Local Governance

## EDUCATION

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Ph. D in Economia Aziendale (Business Administration & Management). Bocconi University – jointly awarded with the University of Bergamo, University of Parma, University of Pavia, University of Torino (1997)

BSc in Economia Aziendale (Business Administration & Management) (*summa cum laude*) – Bocconi University, 1992, Best Graduate Award 1992, Grant for Best Dissertation Award, 1993 (Fondazione Tommaso Pesce)

## ACADEMIC EXPERIENCE

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Assistant Professor, Business Administration and Management, University of Milano-Bicocca – Department of Business Administration, Finance, Management & Law, 2006 (April)-2017 (February)

Lecturer at University of Modena & Reggio Emilia – Business Administration & Management, 2001-2004

Lecturer at Bocconi University – Public Management, Management Control in Public Administration, 1999-2005

Research Fellow in Healthcare Management at CeRGAS (Centre for Research on Healthcare Management), Bocconi University, 1992-1999

## PUBLICATIONS

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Accounting for community building: the municipal amalgamation of Milan (1873-1876) (with Francesca Magli and Alberto Nobolo). *Accounting History Review* (2018), 28(1-2):5-30

Performance-based funding and internal resource allocation: The case of Italian Universities (with Andrea Francesconi), in *Outcome-based performance management in the public sector*, Borgonovi, E., Anessi-

- Pessina, E., Bianchi, C. (eds), pp. 289-306, Springer International Publishing, 2018
- Quanto valgono le società ICT in-house [The value of inhouse-IT companies] (in Italian) (with Paolo Pasini and Roberti Soj), *Economia & Management* (2017), 5-6:75-80
- Microbiology Managers: Managerial Training in the RItrain Project (with Paterson Russell, Nelson Lima, Cath Brooksbank, Markus Pasterk, Marialuisa Lavitrano), *Trends in Microbiology*, (2017), v25:425-428
- Performance-based funding e sistemi di allocazione delle risorse ai dipartimenti: prime evidenze nelle università italiane (with Andrea Francesconi), *Management Control* (2017), 1:113-134
- Fiscal responsibility and multi-level governance: bridging the gap between policy and management (with Anna Francesca Pattaro), in E. Schoburgh, & R. Ryan (Eds.). *Handbook of Research on Sub-National Governance and Development* (2017), pp. 167-192. Hershey, PA: IGI Global. doi:10.4018/978-1-5225-1645-3.ch008
- Deficit control. *Global Encyclopedia of Public Administration, Public Policy, and Governance* (2017), Ali Farazmand (Ed.), Springer
- The day after: newly-elected politicians and the use of accounting information. *Public Money & Management* (2016), 36(7): 499-506
- Deficit control and fiscal austerity in the EU: time to consider the local impact (with Anna Francesca Pattaro). *International Journal of Public Sector Performance Management* (2016), 2(4): 348-369
- Italian municipalities and the fiscal crisis: Four strategies for muddling through (with Carmela Barbera and Ileana Steccolini). *Financial Accountability & Management* (2016), 32(3): 335-61, 2016
- Public services management and co-production in multi-level governance settings (with Mariafrancesca Sicilia, Alessandro Sancino, Martino Andreani and Renato Ruffini). *International Review of Administrative Sciences* (2016), 82(1): 8-27
- French: La gestion de services publics et la coproduction dans les structures de gouvernance à niveaux multiples (with Mariafrancesca Sicilia, Alessandro Sancino, Martino Andreani and Renato Ruffini). *Revue Internationale des Sciences Administratives* (2016), 82(1): 11-32, DOI: 10.391/risa.821.0011, 2016
- “Resilienti” o “diversamente resilienti”? Le strategie finanziarie dei comuni in risposta agli shock esterni (with Carmela Barbera and Ileana Steccolini). *Economia & Management* (2016), 5-6: 141-159, 2016
- L'azienda e il suo funzionamento (with Alberto Nobolo), in *Economia aziendale*, A. Nobolo (Ed.), (pp. 2-26), 2016, Pearson
- La gestione delle aziende di produzione, (jwith Alberto Nobolo and Maria Cleofe Giorgino), in *Economia aziendale* (2016), A. Nobolo (Ed.), (pp. 297-326), Pearson
- Il sistema di programmazione e controllo, in *Economia aziendale* (2016), A. Nobolo (Ed.), (pp. 188-254). Pearson, 2016
- An anatomy of governance failures in municipal bankruptcy, (with Anna De Toni and Cinzia Vallone), in L. Gnan, A. Hinna, F. Monteduro (Eds.) *Contingency, Behavioural and Evolutionary Perspectives on Public and Nonprofit Governance* (2015) (Studies in Public and Non-Profit Governance, Volume 4), Emerald Group Publishing Limited, DOI: 10.1108/S2051-663020150000004007
- Shared responsibility for the common good: Measuring public value across institutional boundaries, in *Public Value and Public Administration* (2014), J. Bryson, L. Bloomberg, B. Crosby (Eds.), Georgetown University Press

- Motivazioni, condizioni organizzative e competenze manageriali per la co-produzione dei servizi pubblici: un caso di studio [Motivations, organisational conditions and managerial competencies for the co-production of public services: a case study] (in Italian), (with Mariafrancesca Sicilia, Alessandro Sancino, Martino Andreani and Renato Ruffini), *Azienda Pubblica* (2015), 2: 157-173
- Measuring public value in bureaucratic settings: Opportunities and Constraints. In J. Guthrie, G. Marcon, S. Russo, F. Farneti (Editors), *Public Value Management, Measurement and Reporting* (2014), Vol. 3, Studies in Public and Non Profit Governance Book Series, DOI: [10.1108/S2051-663020140000003013](https://doi.org/10.1108/S2051-663020140000003013), UK: Emerald Group Publishing Ltd
- Bilanci e controlli oltre l'austerità (2014) [Public budgets and controls beyond austerity] (in Italian) (with Carmela Barbera and Ileana Steccolini), In *La P.A. che vogliamo: Proposte per un cambiamento possibile* (2014), Milano: Egea
- Focus: Bilancio e controlli oltre l'austerità [*Focus: public budgets and controls beyond austerity*] (in Italian) (with Carmela Barbera, Ileana Steccolini, and Mariafrancesca Sicilia), in *Economia & Management* (2014), 4
- Forum "Il futuro degli equilibri di bilancio nella Pubblica Amministrazione. Visioni a confronto" (2014) [Forum: Challenges for balanced budgets in public administration] (in Italian), (with Carmela Barbera and Ileana Steccolini), *Economia & Management*, 5
- Financial management and governance across levels of government (2013). In Maggi D., Vendramini E. (Eds), *Financial Management and Budgeting in the Public Sector. Theories and Practice* (2013) UK, McGraw-Hill
- From Accounting to "Economia Aziendale": Innovation in the Thought of Gino Zappa (Italy, 1879-1960)** (2013) (with Alberto Nobolo and Francesca Magli), Milano: RIREA
- Il patto di stabilità territoriale: un'analisi comparata delle esperienze regionali [Multi-level Budgetary coordination: a comparative analysis in Italian Regions] (in Italian), (with Anna Francesca Pattaro), in *Azienda Pubblica* (2013), 1, Rimini: Maggioli
- Il processo di unificazione del Regno d'Italia e l'armonizzazione dei preesistenti sistemi contabili [The unification of Italy and its accounting harmonization] (in Italian) (with Alberto Nobolo and Francesca Magli), in *Contabilità e Cultura aziendale* (2013), 1
- Il patto di stabilità negli enti locali: profili contabili e implicazioni per l'attività di controllo [*Fiscal rules in Italian Local Government: Accounting and control issues*] (in Italian) in *Il controllo nelle società e negli enti* (2012), VI, Giuffrè Editore
- L'armonizzazione dell'informativa di bilancio delle amministrazioni locali nel processo di costruzione dello Stato unitario [*Italian unification and accounting harmonization in Local Government*] (in Italian) (with Alberto Nobolo and Francesca Magli), *Rivista Italiana di Ragioneria ed Economia Aziendale (RIREA)* (2012), Rome
- Il finanziamento a costi "standard" come opportunità di responsabilizzazione economica delle Amministrazioni pubbliche [Standard cost-based financing in Public Administration] (in Italian), in *Rivista giuridica del Mezzogiorno* (2012), 1-2 (marzo-giugno)

- Misurazione, valutazione e trasparenza della performance [Performance measurement, evaluation and transparency] (in Italian), (with Andrea Francesconi and Marta Barbieri), in Carinci, F. & Mainardi S. (Editors), *La Terza Riforma del Lavoro Pubblico* (2011). Milano: Ipsoa
- Un modello di riferimento per la revisione del patto di stabilità interno [Re-designing the Italian Domestic Stability Pact] (in Italian), in F. Pezzani, F. Amatucci, V. Vecchi, (Editors) *Le scelte di finanziamento degli enti locali* (2009) Milan: Egea-Bocconi University Press
- Il patto di stabilità interno: confronto tra equilibri di bilancio e dinamiche reali [The Domestic Stability Pact: Accounting rules and management] (in Italian), in F. Pezzani (Editor) *Il Patto di Lucidità. Come avvicinare istituzioni e paese reale* (2008), Milan: Bocconi University Press
- Trasparenza e accountability nelle amministrazioni pubbliche [Transparency and accountability of public sector organisations] (in Italian), in E. Borgonovi, F. Rusconi (Editors), *La responsabilità sociale delle istituzioni di pubblico interesse* (2008) [The Social Responsibility of Public Institutions] Milan: F. Angeli
- La misurazione delle performance per migliorare la programmazione operativa e l'erogazione dei servizi [Measuring performance for better service management] (in Italian) (with Luca Bisio and Filippo Giordano), *Misurare per decidere* (2006) The Italian Government Office, Rubbettino Editore
- Profili economico-aziendali del controllo strategico nelle regioni [Strategic control in Regional governments] (in Italian), in F. Pezzani (Editor), *Logiche e strumenti di accountability nelle amministrazioni pubbliche* (2005), Milan: Egea
- Responsabilizzare gli stakeholder: nuove frontiere per la misurazione del valore pubblico [Making stakeholders accountable for Public Value] (in Italian), in F. Panozzo (Editor), *Pubblica Amministrazione e competitività territoriale* (2005), Milan: Franco Angeli
- Trasparenza verso i cittadini nell'informativa di bilancio dell'ente locale [Transparency in Citizen Reporting] (in Italian), (with Daniela Preite), *Azienda Pubblica* (2004), 4
- Alla ricerca del cittadino perduto: il bilancio partecipato degli enti locali [Looking for the lost citizen: Envolving citizens in local government budgeting] (in Italian), *Economia & Management* (2004), 2
- Prospettive del bilancio sociale negli enti locali [Social reporting in Local Government: State of the art and trends] (in Italian), *Azienda Pubblica* (2002), 6, Rimini
- Un modello di riferimento per la progettazione dei meccanismi di accountability delle aziende pubbliche [The design of accountability systems in Public Administration] (in Italian), in *L'Accountability delle Amministrazioni Pubbliche*, Pezzani F. (Editor), Milano: Egea, 2003
- Trasparenza, responsabilità e reporting: le prospettive per i governi centrali e locali [Transparency, reporting and accountability: New perspectives for central and local governments] (in Italian), *Economia & Management* (2002), 1
- Accountability e comunicazione del valore negli enti locali [Communicating Public Value] (in Italian), *Economia & Management* (2001), 2
- L'informativa esterna sui risultati negli enti locali: contributi teorici ed evidenze empiriche in alcuni Paesi [Reporting performance in local governments: A comparative analysis] (in Italian) in F. Pezzani, E. Caperchione (Editors) *Responsabilità e trasparenza nella gestione dell'ente locale* (2000), Milano: Egea
- Ruolo dell'ente locale e accountability: l'impatto sui sistemi di misurazione e controllo dei risultati [Local government accountability and performance] (in Italian), *Azienda Pubblica* (2000), 6

- La performance evaluation nelle amministrazioni pubbliche: Contributi teorici ed evidenze empiriche [Performance evaluation: A comparative analysis] (in Italian), in *Il controllo della spesa pubblica: aspetti istituzionali, di politica economica e di sistemi contabili* (1996), E. Borgonovi (Editor), Milano: Egea
- Lo sfasamento temporale tra competenza economica e competenza giuridico-finanziaria [Basis of Government Accounting] (in Italian) (with Elena Zuffada), in *Il Regolamento di contabilità nell'ente locale* (1996), E. Caperchione (Editor), Rimini: Maggioli
- Come cambiare ruolo e strategie delle Aziende di Promozione Turistica [Improving the performance of public sector organisations in the tourism sector] (in Italian). *Politica del Turismo* (1992)

## FELLOWSHIP AND GRANTS

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- “Fondo per il finanziamento delle attività base di ricerca”, Research grant from the Italian Ministry of Higher Education (2017)
- H2020-INFRA-SUPP-2014-2, Research Infrastructure Training Programme-RiTrain project (member), University of Milano-Bicocca (2015)
- “Research Development Fund Grants”, LIVEOPEN research project, University of Milano-Bicocca (2014)
- “Research Development Fund Grants”, Small internally-funded projects, University of Milano-Bicocca (2010-17)
- Research Grant “Performance measurement in public sector organizations”, Scuola Superiore della Pubblica Amministrazione (the Italian National School of Government), Rome (2008)
- Research Fellowship, Università Bocconi, Milan (1998-2006)
- Scholarship from Istituto Javotte Bocconi, Milan (1994-1998)
- Research Grant “Reporting and Accountability of Regional Governments”, Formez, Rome, (2005)
- Award to the best undergraduates, Bocconi University (1992)
- Centro Studi Finanziari ‘Tommaso Pesce’ Prize for the best dissertation in Milan’s Universities Faculty of Economics (1992)

## TEMPORARY APPOINTMENTS

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- International Budget Partnership-Open Budget Initiative, Center on Budget and Policy Priorities, Washington (2010-2014-2017)

## TEACHING EXPERIENCE

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### *Undergraduate*

- Financial Accounting - Undergraduate Program in Banking, Insurance and Financial Institutions (University of Milano-Bicocca – 2017-present)
- Organizational design and management – Course: Organization & Control, Undergraduate Program in Business Administration (University of Milano-Bicocca - 2017)
- Business Administration and Management – Undergraduate Program in Banking, Insurance and Financial Institutions (University of Milano-Bicocca -2009-present)
- Business Administration and Management – Undergraduate Program in Business Administration, University of Milano-Bicocca, 2006-2009
- Business Administration and Management, Public Management – University of Modena and Reggio Emilia (2001-2004)

Public Management – Bocconi University (2001-2002)

### **Graduate**

Management of Public Transport Enterprises – Graduate Program in Business Administration (University of Milano-Bicocca - 2007-08)

Management Control in Public Administration (Bocconi University - 2001-2005)

### **Post-Graduate**

Financial Management, Executive Masters in Management of Research Infrastructures, University of Milano-Bicocca (2017)

Management Control, Executive Master in Management delle Amministrazioni Pubbliche (EMMAP), Bocconi University (2012-2018)

Management Control in Government, Master in 'Management ed Innovazione delle Pubbliche Amministrazioni', Università Cattolica del Sacro Cuore (2011)

Management of Public Transportation, Scuola Interuniversitaria di Specializzazione per l'Insegnamento Secondario (SILSIS), University of Milano-Bicocca (2008)

Management Control, Master in 'Management e Governance del Territorio', Università del Salento (2008-2010)

Public Budgeting, Master in 'Diritto e Management delle Amministrazioni Pubbliche', Università degli Studi di Trento (2010-12)

Management Control Systems, Master in Management Pubblico (MMP) (1999-2004), Bocconi University

Management Control Systems, Corso di Perfezionamento per Dirigere l'Ente Locale (COPERFEL), Bocconi University (1998-2006)

Planning and Control, Executive Master in 'Management degli Enti Locali (EMMEL)', Bocconi University-Scuola di Direzione Aziendale (2000-2006)

Management Control, Executive Master in Management dell'Ente Regione (EMMER), Bocconi University, 2004-2008)

### **PhD**

Assetti istituzionali ed economicità dell'azienda pubblica (University of Ancona - 2017)

Assetti istituzionali e meccanismi di controllo della spesa pubblica (University of Cagliari - 2017)

Financial management and strategies in local government (University of Cagliari, 2018)

## **MEMBERSHIP**

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International Research Society for Public Management (IRSPM)

Comparative International Governmental Accounting Research Network (CIGAR)

International Public Management Network (IPMN)

Italian Accounting History Association (SISR)

Italian Society of Accounting and Business Administration Professors (SIDREA)

## **SERVICE**

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### **Editorial Activity**

Scientific Committee, Azienda Pubblica (2018-present)

Editorial Board, Public Sector Financial Management Book Series, Palgrave Macmillan (2017-present)

Editorial Board, Osservatorio sul Cambiamento delle Amministrazioni Pubbliche (OCAP) [Center for Public Administration Innovation], SDA Bocconi School of Management (2013-present)

Editorial Board, Azienda Pubblica (2004-2011)

Editorial Board, Economia & Management (2006-2009)

### ***Journal and Book Review***

Journal of Management Studies, Public Management Review, Public Administration, International Journal of Public Sector Management, Journal of Public Budgeting, Accounting and Financial Management, Public Policy and Administration, Accounting Forum, Public Money & Management, Sustainability, Social Sciences, Managerial Control, Azienda Pubblica, Economia & Management), [Books: Routledge, Palgrave, Giappichelli, RIREA Summa Economica (Italian Book Series)]

### ***Grant review***

University of Rome Tor Vergata (2016)

Research Foundation – Flanders (FWO), Brussel (2014)

### ***Professional Society Governance***

Co-Chair Special Interest Group on Local Governance - International Research Society for Public Management (IRSPM) (2013-present)

### ***Meeting Organization***

Program committee co-chair, Local Governance Special Interest Group, IRSPM conferences, Edinburgh (2018)

Program committee co-chair, Local Governance Special Interest Group, IRSPM conference, Budapest (2017)

Program committee co-chair, Local Governance Special Interest Group, IRSPM conference, Hong Kong (2016)

Program committee co-chair, Local Governance Special Interest Group, IRSPM conference, Birmingham (2015)

Organizing committee member, “School on research methods in business and accounting history”, annual colloquium of the Italian Society of Accounting History (SISR), University of Milano-Bicocca, Milan (10-12 June 2015)

Program committee co-chair, Local Governance Special Interest Group, IRSPM conference, Ottawa (2014)

Workshop convenor, *Rethinking local governance to enhance public services*, 1<sup>st</sup> Seminar of the IRSPM Special Interest Group on Local Governance held at the University of Milano-Bicocca, Milan (2-3 December 2013)

### ***Department Service***

Member Research Quality Committee, Department of Business and Law (2015-present)

School of Economics and Statistics, Member of the Provost's Advisory Committee for Timetabling (2015-2016)

Quality Assurer, Undergraduate Program in Banking, Insurance and Financial Institutions (2017-present)

Affiliate member Quality Assurance Committee, Undergraduate Program in Banking, Insurance and Financial Institutions (2013-2017)

Faculty member, PhD in Business Administration and Strategy (2006-2013)

Graduate Committee, Faculty of Economics (2006-present)

Admission Committee for M.Sc. in Business economics and Management Sciences, School of Economics (2010-13)

### **SERVING THE COMMUNITY**

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Municipality of Ostuni, Member of the Performance Evaluation Board (2015-present)

Municipality of Mesagne, Member of the Performance Evaluation Board (2013-2017)

Municipality of Francavilla Fontana, Member of the Performance Evaluation Board (2014-present)

Municipality of Codogno, Member of the Performance Evaluation Board (2016-present)

Municipality of Melfi, Member of the Performance Evaluation Board (2006-2016)

Province of Piacenza, Member of the Performance Evaluation Board (2010-2014)

Municipality of Verbania, Member of the Hiring Committee-Chief Financial Officer Recruitment (2014)

Regional Government of Veneto, Co-ordinator Social Reporting Initiative-Scientific Committee (2006-2010)

Municipality of Cremona, Member of the Performance Evaluation Board (1999-2009)

Province of Como, Member of the Performance Evaluation Board (2000-2001)

### **PROFESSIONAL ENGAGEMENT ACTIVITIES**

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Éupolis Lombardia (Institute for research, statistics and training of the Lombardy Region), Contracted research on "The design of a standard cost system for social housing agencies" (2014)

Professor of Public Management and Policy (Affiliate), SDA Bocconi School of Management (2007-present)

Design and delivery of executive education programs (open and bespoke) and sponsored researches, SDA Bocconi School of Management (1993-2006)

Board Member, SDA Bocconi School of Management (2007-2012)

Éupolis Lombardia (Institute for research, statistics and training of the Lombardy Region), Contracted research on "Policy Lab: The re-design of internal control systems of the Regional Government of Lombardy" (2010)

Italian Government Office, Rome, Laboratory of "Measuring Performance in the public sector" (2006)

Italian Government Office, Advisor Municipality of Gela, "Controllo di gestione best practices" (2001)



## MEDIA ARTICLES

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Per pagare le imprese serve un nuovo Patto, ViaSarfatti 25.it (November 16, 2012)

Patto di stabilità, troppe incertezze. Le regole? Vanno concordate, Corriere della Sera Milano (October 28, 2009)

Controlli efficaci per far crescere gli enti, Guida agli Enti Locali, Il Sole 24ore (March 30, 2002)

Dirigenti, le leve della responsabilità, Guida agli Enti Locali, Il Sole24ore (October 16, 1999)

## CONFERENCE PAPERS

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2017: *Public sector accounting and budgetary rules: closing the gap*, (with Anna Francesca Pattaro and Eugenio Caperchione), 16th CIGAR Biennial Conference “Future avenues for public sector accounting: engaging research, practice and use”, 8-9 June, Porto

*Fiscal austerity, governance and the crisis in European countries. Is local financial management the missing link?* (with Anna Francesca Pattaro), XXI IRSPM Annual Conference, The Culture and Context of Public Management, April 19-21 2017, Budapest

2016: *Performance-based funding e sistemi di allocazione delle risorse ai dipartimenti: prime evidenze da un'analisi empirica nelle università italiane* (with Andrea Francesconi), in SIDREA Conference, “Il governo aziendale tra tradizione e innovazione”, 15-16 September, Pisa.

*Performance-based funding and internal resource allocation: The case of Italian Universities* (with Andrea Francesconi), in 7th Azienda Pubblica Annual Conference, 25-27 May 2016, Palermo.

*Do performance measurement and incentive systems in the public sector work to improve government outcomes?* (with Andrea Francesconi), in XX International Research Society for Public Management (IRSPM) Conference: “Collaborative, globalized and interdisciplinary: Moving the Public Management debate forward”, 13-15 April 2016, Hong Kong.

*Understanding innovation in Local Government: Evidence from an Italian case study*, in XX International Research Society for Public Management (IRSPM) Conference: “Collaborative, globalized and interdisciplinary: Moving the Public Management debate forward”, 13-15 April 2016, Hong Kong.

*Accounting for municipal merger: the case of Milan (1873)*, (with Francesca Magli and Alberto Nobolo), XIV World Conference of Accounting Historians (WCHA), University of Pescara, 25-27 June, 2016

2015: *Why do cities go bankrupt? Anatomy of governance failures* (with Anna De Toni and Cinzia Vallone), in XIX International Research Society for Public Management (IRSPM) Conference: “Shaping the future: transforming public management - Re-invention or revolution?”, 30 March-1, April 2015, Birmingham, UK

*Deficit control, fiscal rules and influence on intergovernmental financial management: Evidence from the Italian case*, (with Anna Francesca Pattaro), in EGPA XII Permanent Study Group Public Sector Financial Management Workshop "The Accountant, the Economist and the Politician and other stories in Public Sector Financial Management", May 7-8, 2015, Winterthur (Switzerland).

2014: *Financial resilience in local governments and municipalities: An exploration of Anglo-Italian experiences* (with Carmela Barbera, Martin Jones and Ileana Steccolini), In XVIII International Research Society for Public Management (IRSPM) Conference: ‘Intersections: Governance, Democracy, Accountability’, 9-11 April 2014, Ottawa, Canada.

*Matching fiscal stability and Local Government performance: The Italian case* (with Anna Francesca Pattaro), In XVIII International Research Society for Public Management (IRSPM) Conference: 'Intersections: Governance, Democracy, Accountability', 9-11 April 2014, Ottawa, Canada.

2013: *Public services management and co-production: a necessity, a fashion or a new public service ethos?* (with Martino Andreani, Renato Ruffini, Alessandro Sancino, and Mariafrancesca Sicilia), In Transatlantic Policy Consortium (TPC) 2013 Conference - 1st meeting of IIAS Study Group on 'Co-production of public services', Leiden University, Den Haag, 30-31 May 2013, The Netherlands.

*Municipal financial resilience: Four patterns of response to external shocks*, (with Carmela Barbera, and Ileana Steccolini), In 14th CIGAR Conference 'In the Eye of the Storm: Public Sector Accounting, Financial Crisis and Austerity', 2-3 September 2013, The University of Birmingham Business School.

*Emerging budgetary coordination to cope with EU fiscal governance: The Italian Case* (with Anna Francesca Pattaro) In European Group for Public Administration (EGPA) Annual Conference. PSG XIV 'EU Administration and Multi-level Governance', 11-13 September, 2013, Edinburgh, Scotland, UK.

*How is austerity (re) shaping local governance?: New directions and challenges for public service management*, (with Anna Francesca Pattaro), Seminar of the IRSPM Special Interest Group on Local Governance 'Rethinking Local Governance to Enhance Public Services', University of Milano-Bicocca, 2-3 December, 2013.

*Local government resilience: How to effectively respond to external shocks?* (with Carmela Barbera and Ileana Steccolini). In XVII International Research Society for Public Management (IRSPM) Conference: 'Public sector responses to global crisis: New challenges for politics and public management', 10-12 April 2013, Prague, Czech Republic.

Budgetary coordination of Local Government fiscal targets in the quest for austerity: the "Regional Stability Pact" arrangements in Italy (with Anna Francesca Pattaro). In XVII International Research Society for Public Management (IRSPM) - Public sector responses to global crisis: New challenges for politics and public management, 10-12 April 2013, Prague, Czech Republic.

2012: *Integrating social responsibility of business, civil society and government: New perspectives on measuring public value*, Conference on "Creating Public Value in a Multi-sector, Shared-Power World", University of Minnesota, Center for Integrative Leadership, 20-22 September 2012, Minneapolis, US

*The role of government accounting in the Unification of Italy* (with Alberto Nobolo and Francesca Magli), 13th World Congress of Accounting Historians, Newcastle University Business School, 17-19 July 2012, Newcastle, UK, Newcastle, UK.

*Contradictions in fiscal governance: Evidence from the Italian experience*, XVI Annual Conference of the International Research Society for Public Management (IRSPM), "Contradictions in Public Management. Managing in Volatile Times", University of Rome Tor Vergata, 11-13 April 2012, Rome.

2011: *Good governance for government-controlled industries: an exploratory study on local public transport companies*, (with Alberto Nobolo and Francesca Magli), the Italian Academy of Management (AIDEA)

XXXIV Conference, “Aziende di servizi e servizi per le aziende. La ricerca di un percorso di sviluppo sostenibile per superare la crisi”, University of Perugia, 13-14 October, Perugia, Italy, 2011.

- 2010: *How sound is your government financial condition? The political mystification of financial statements*, ASPA-EGPA 6<sup>th</sup> Transatlantic Dialogue “Rethinking Financial Management in the Public Sector”, R. Goodwin Faculty of Economics, University of Siena, Siena, Italy, 24-26, June, 2010.
- 2005: *Discovering democratic accountability: empirical issues from a performance reporting case study*, IX International Research Symposium on Public Management, 6-8 April 2005, Bocconi University, Milan.
- 2003: *Corporate social responsibility in Public-Private Partnerships: Models of governance*, (with Claudio Nidasio), European Academy of Business in Society, 2<sup>nd</sup> Colloquium, Copenhagen, 19-20 September, 2003
- 2000: *Communicating results to citizens: Empirical issues from the Usa, New Zealand and Italian Local Government reporting systems*, International Conference on Accounting, Auditing & Management in Public Sector Reforms EIASM (European Institute for Advanced Studies in Management), Universidad de Zaragoza, Zaragoza (Spain), September 2000, 7th - 9th.
- 1996: *Does Local Government accounting reform help public managers?: Some issues from the Italian accounting experience* (with Eugenio Caperchione), Workshop EIASM “The Role of Public Sector Accounting in a era of transition”, Stockholm, 7th-8th November 1996.