

Rivers State University of Science And Technology, Nigeria

From the Selected Works of Lawyer Obara

2004

TAX ADMINISTRATION AND THE IMPACT OF REVENUE CONSULTANTS IN NIGERIA

Chukwumah Lawyer Obara, Dr



Available at: https://works.bepress.com/chukwumah_obara/27/

TAX ADMINISTRATION AND

THE IMPACT OF REVENUE

CONSULTANTS

IN NIGERIA

LAWYER C. OBAHA

B.SC, MIIA, CPA

DEPARTMENT OF ACCOUNTANCY

RIVERS STATE UNIVERSITY

OF SCIENCE AND TECHNOLOGY

PORT HARCOURT, NIGERIA.

ABSTRACT

Several tax acts and decrees have been enacted in Nigeria over time to guide effective tax administration, yet the anticipated revenue of both the states and Federal government from taxes have never reach the expected target. This study was aimed at investigating the use of tax consultants and their impact on revenue profile of the government in Rivers State and Nigeria in general. The study was predicated on primary data. Responses from administered questionnaires on 25 respondents drawn from the State and Federal tax authorities and accounting officers from oil industry provided data for the analysis. The idea was to establish the extent of improvement on tax revenue due to the use of consultants in the areas of Tax assessment, collection and tax enforcement procedure through the use of soldiers, armed policemen and the implementation of the existing tax laws. It was discovered that the use of tax consultant have not only succeeded in increasing the tax revenue in all tiers of government where they were applied but have also exposed the sharp practices of companies and other tax payers and the ineptitude of tax administrators in all tiers of governments. However, the operating modality of tax consultants has attracted negative reaction, which has to a great extent impeded the success of their operation. It was recommended that the appointment of tax consultants should be on adhoc basis and their functions restricted to the secondary roles of training, information gathering and computerization of tax records.

TAX ADMINISTRATION AND THE IMPACT OF REVENUE CONSULTANTS IN NIGERIA.

INTRODUCTION

Taxation exists within a legal framework. In Nigeria several tax acts and decrees have been enacted to guide effective tax administration. The constitution of the Federal Republic of Nigeria (1979) as amended (1983) and (1995) provides the scope of taxes to be administered by the Federal Government. The Federal Government of Nigeria, is empowered by the constitution to exercise exclusive legislature powers over such tax matters as taxation of incomes, profit and capital gains, value added tax, customs and excise duties, export duties (Part I, Second Schedule).

The scope of taxes to be administered by the State Government is provided for in concurrent legislative list

(Part II Second Schedule). It empowers the state (through a House of Assembly) to make provisions for the collection of any tax or rate or for the administration of the law providing for such collection by Local Government Council.

The scope of taxes to be administered by the Local Government is stipulated in the fourth Schedule (Section 7) of the same constitution. It covers areas such as rates collection, radio and television Licenses as well as to assess privately owned houses or tenements for the purposes of levying such rates as may be prescribed by the State House of Assembly and registration of all births, deaths and marriages etc. In the Pre-Colonial era, our ancestors paid taxes in land for the sustenance of their leaders and the development of their communities. Oral laws were used to enforce compliance – with the active support and approval of the Local Chiefs and elders. The penalty for default was seizure of properties from defaulters. Any property seized could only be reclaimed upon settlement of the relevant tax and the penalties for default.

It is ironic that most taxpayers in Nigeria do not know how the various taxes are determined. The most affected are the employees of companies in the oil industry sector of our economy. These groups do not seem to understand how income taxes are administered in Nigeria under pay as you earn (PAYE SCHEME).

The various companies operating in Nigeria seem to have perfected the act of tax evasion and avoidance and are always poised to resist any arrangement aimed at offsetting the status quo. For example, under the accelerated revenue generation (ARG) programme some State Government also appointed Consultants/Monitoring agents on Value Added Tax (VAT) and Withholding Tax (WHT) monitoring in the oil industry. Also professional import duties administrators (PIDA) were appointed in 1996 by the Federal Government for the collection of import duties side by side with certain custom officials. These efforts of Government aimed at enhancing revenue generation through taxes were challenged at various times. In 1995 for example, fifty manufacturing companies in Rivers State went to court to challenge the appointment of Olusola Adekanola & Co (chartered Accountants & tax consultants) but lost the legal battle. The joint tax board had in various communique discouraged the use of consultants in discharging the primary roles of tax Authorities and the sealing of business premises in order to enforce tax recovery.

The argument for the use of consultants had always been the perceived improvement of tax administration when handled by consultants but joint tax board posited that the modes of operation of the consultants do not make our tax administration system foreign investor friendly. They also alleged that the consultants often collude with taxpayers to commit fraud and other sharp practices and that such role tend to confuse the taxpayers. The worst crime of the consultants is that they rendered tax officials of the relevant tax Authorities redundant. The merit and demerit of these allegations can only be substantiated through a thorough empirical investigation of the impact of revenue consultants in Nigeria. This is what we set out to do in this study.

THEORETICAL FRAMEWORK

Scholars have offered valuable definitions of taxation. (Ariwodola J.A 1988, Ola, C. S.) (1988), Obeni, J. E. (1998). The consensus of the definitions of taxation can be seen as a mandatory contribution from individuals and corporate bodies to enable the Government defray the cost of providing public goods and services.

Taxation, apart from being a source of revenue to the Government, remains a very useful tool for economic policy. In the various State Government budgets and that of the Federal Government, taxes constitute one of the major sources of revenue. The taxes collected come back to the tax payers in the form of social amenities (Adekanola, C. S. (1981). Income tax has encouraged or discouraged some activities in the private sector, depending on whether the policy of the Government is towards discouraging or encouraging such companies.

Some Scholars have also tried to define taxation based on the perspective of the major participants to taxation. When viewed from this perspective it is clear that taxation involves two principal parties - the Government and the Governed. It could therefore be defined as compulsory transfer or payment of money (or occasionally of goods and services) from private individuals, institutions or groups to the Government (Anyanwu, J. C. 1997: 81) the Government relies on the taxes paid by companies and the populace in order to defray the cost of providing the social amenities.

The various taxes in Nigeria fall into two broad categories. These are direct and indirect taxes. Direct taxes are taxes levied on the income or property of individuals and companies. They include: Personal income tax, Companies' income tax, Capital gains tax and Petroleum profit tax. Indirect taxes on the other hand, are taxes levied on the consumption of specific goods and services. Good examples of this form of taxation in Nigeria include: the Value Added tax (VAT), Entertainment tax (on cinema and Theatre activities) Airport tax (on traveling), Excise duty, Export duties and Import duties.

RELEVANT TAX AUTHORITIES AND THE JOINT TAX BOARD

In Nigeria we have two relevant tax authorities. These are: the State Board of Internal Revenue (SBIR) and the Federal Board of Inland Revenue. The former deals with personal income tax matters and other collectible taxes by the States as clearly stated by the joint tax board. The latter is concerned only with companies tax including petroleum profit tax. It also handles the personal income taxes relating to members of the military, Nigeria Police, Officers of the Nigeria Foreign services, residents of Abuja and persons resident abroad who derive profit from Nigeria. Apart from these two authorities there is also the joint tax board. The board is made up of experienced tax officers, one from each of the thirty-six States and a member from the Federal Inland Revenue who becomes the Chairman. While the secretary is appointed by the Federal Public Service Commission. The joint tax board Co-ordinates and Links the State taxation Authorities with one another and Federal taxation Authorities.

THE APPOINTMENT AND USE OF REVENUE CONSULTANTS.

The use of revenue consultants has often been seen as illegal. In 1995 Fifty manufacturing companies in Rivers State Challenged the Legality of the appointment of Olusola Adckanola & Co but lost the Legal battle. The opposition against tax consultants is based on their modes of operations. Some tax experts believed that the use of police and soldiers to enforce recovery of tax debt is barbaric. Tax avoidance and evasion are known phenomena worldwide. Appropriate penalties are enshrined in the constitution and could be enforced by resort to the court of law rather than the use of soldiers and police to terrorize the offenders, as is the case with the use of tax consultants.

Despite the criticisms of the use of tax consultants, both State and Federal Government are constantly using them for enhanced TX revenue. This is so because the law also supports their activities. Section 85 (A) to 85 (1) of the amended decree give room for the constitution of proper State boards with a Technical Committee. With this development, State Governments can still use consultants but in the secondary functions of the tax authorities. Rivers State Government terminated her contract with Olusola Adckanola & Co and engaged the services of another consultant, Oforiokuma & Associates for the secondary function of effective inspection and monitoring processes of revenue generation in the State. The consultants were engaged to do the following:

1. Identify the tax evaders who have no records with the tax authorities.
2. Identify areas of cost reduction and waste.
3. Design a good internal control system for the State internal Revenue that will make it difficult for employees to perpetrate fraud except by collusion.
4. Identify ways and means of ensuring that the employees of State board of internal revenue are of the right caliber, who can be trained and well remunerated for the job they have to perform.
5. To set periodic Annual performance target and the reward system for staff that have met the target.

The monitoring exercise conducted by Cowrie consultants, P. A. on the performance of tax consultants in Rivers State shows the following effects:

Increased payment of taxes by the oil producing companies.

Increased rate of Voluntary registration by companies dealing with the oil industry.

Back-duty requests for payment of output VAT by the servicing companies to the producing ones as the monitor closes in on them.

Remittance back to the country of VAT collected in foreign currencies and withheld by offshore companies.

Increased awareness of the scope of the decree, especially the recent amendments and healthy exchange of view between us and the taxpayers on the legal and practical interpretation of the decree as amended.

Recognition by a wider spectrum of tax payers of the relevant tax laws and their increased compliance with them.

ENACTMENT OF TAX LAWS AND THE PRINCIPLES OF TAXATION.

Any tax or levy raised on the populace without a legal backing stands resisted and its administration will be almost impossible. Tax administration involves the application of the various tax laws by the tax authorities in the day-to-day performance of their duties of assessment, collection and accounting of the taxes and levies, within their areas of jurisdiction. The whole process of tax law and administration is guided by certain principles of taxation. In the distant past taxes were levied by those in power against those out of power, purely in terms of expediency. A nobleman at Louis XIV'S court might go Scot-free, while a merchant in Lyons or a peasant in Normandy may be heavily burdened. (Hockey 1965).

When Scholars try to form rational guides to taxation, two major accepted principles emerged. These are (a) the benefit principles and (b) the ability to pay principle.

The ability to pay principle is an argument for contribution based on economic capacity to pay measured by income, assets or spending. Most people would accept this general principle, but it is difficult to apply in practice. Does twice as much income, for example imply twice as much in taxes? Do we have to make adjustment for family size, illness, or other special circumstances? Income is used as the measure of ability to pay. The question is, what form of a tax system - proportional, regressive or progressive is consistent with ability to pay and to what extent should unequal be treated unequally. Equal treatment is usually regarded in terms of equal sacrifice, or equal welfare loss. The rationalization behind the rule is the assumption that welfare is a function of income and / or wealth and that the marginal utility of income is the same for all taxpayers. Given these assumptions it follows that people in equal positions should be called upon to pay equal taxes (and receive equal benefits) and that people in unequal positions should pay different taxes (and receive unequal benefits). It is doubtful if this position has been applied in our various tax administrations hence the high rate of tax evasion. Another principle of taxation is the benefit principle. This is the idea that people should pay taxes in relation to the benefits they receive from government programs. Here, the tax becomes the cost or price of the goods being supplied by government. Instances abound where this principle has worked remarkably well. Few examples include tollgates imposed on motorists for the use of highways, parking fees on airports etc. Government has built bridges, tunnels, and highways by charging users a toll on every trip. But when certain taxes and rates do not reflect direct benefits the public will normally try to avoid their payments. Several rates charged by Local Governments for shops, even in residential apartments are few examples.

Tax rates imposed by various tiers of government are far in excess of what the taxpayers can afford. This is because of lack of adequate statistics on the revenue profile of the taxpayers. Author Laffer (1981: 13 - 14) had posited that when tax rate imposed by government is too high it creates disincentives to work and invest, consequently the tax revenue declines. Apparently because, most people may not be able to sustain their business at such high rate of taxes, and some may decide to evade taxes. While the use of consultants can play a vital role in investigating the revenue profile of potential taxpayers with the view to recommending the appropriate taxes, their role as enforcers of taxes may appear misplaced. This underscores the need to investigate the impact of the use of consultants in tax administration.

METHODOLOGY

This study aimed at investigating if the use of tax consultants have impacted positively on revenue profile of the Government in Rivers State and Nigeria in general. To guide our investigation we formulated the following null hypothesis.

There is no significant relationship between the use of consultant in tax collection and enhancement of tax revenue in the State.

We collected data from the tax authorities (State and Federal) and tax payers mostly in the oil industry. A sample size of 25 respondents was used and data were obtained through questionnaire and interview. Three critical areas of impacts were identified. The ideal was to establish the extent of improvement on tax revenue due to the use of consultants in the following area:

Tax assessment, Collection and Account.

Enforcement Procedure through the use of soldiers and armed Policemen and
Implementation of existing tax laws.

DATA ANALYSIS

Questionnaire responses from tax authorities in the State and Federal level and accounting offices from oil industry on the extent of improvement on tax revenue due to the use of tax consultants were used for the analysis. Below we present the summary of these responses.

TABLE 1.1
THE RELATIONSHIP BETWEEN THE USE OF CONSULTANTS IN TAX COLLECTION AND ENHANCEMENT OF TAX REVENUE IN RIVERS STATE.

Use of tax Respondents	Extent of Improvement on tax Revenue			Total number of respondents
	Great Extent	Moderate extent	Negligible extent	
In tax Assessment Collection and Accounts	15	3	4	25
In enforcement Through the use Of Soldiers and armed Policemen	7	8	10	25
In Implementation and Administration of existing tax laws	14	6	5	25
Total	39	17	19	75

Source: questionnaire Survey 2001

A close look at table 1.1 shows that 15 out of 25 or 60 percent of the respondent claimed that the use of consultants in tax assessment, collection and Accounts had improved tax revenue of the State to a great extent. 3 out of 25 or 12 percent of the respondents claimed the use of tax collectors had contributed to enhancement of tax revenue of the State to a moderate extent. 10 out of 25 or 40 percent of the respondents also claimed that the use soldiers and armed policemen had only succeeded in enhancement of the State tax revenue to a negligible extent. While 8 out of 25 or 32 percent of the respondents claimed the use of tax consultants had contributed to a moderate extent in enhancement of the State tax revenue. Only 7 out of 25 or 28 percent of the respondents claimed it had contributed to a great extent in the enhancement of the tax revenue

On the issue of tax administration and implementation of existing tax laws, 14 out of 25 or 56 percent of the respondents claimed that the use of tax consultants had contributed to a great extent in enhancement of the State tax revenue. Only 5 out of 25 or 20 percent of the respondents claimed the use of tax consultant had contributed to a negligible extent.

To confirm if the assertion of the respondents are significant or whether they were due to sampling error, we apply the Chi-square statistics

$$\text{This is given as } X^2 = \sum \frac{(f_o - f_e)^2}{f_e}$$

Where f_o = Observed Frequency

Where f_e = Expected Frequency

Using the data in table 1.1, we calculated the expected frequency and chi-square statistic as shown in table 1.2

Table 1.2
CALCULATION OF CHI-SQUARE STATISTIC OF THE RELATIONSHIP BETWEEN THE USE OF CONSULTANTS IN TAX COLLECTION AND ENHANCEMENT OF TAX REVENUE IN RIVER STATE.

Use of Tax Consultant	Extent of improvement in Tax Revenue	fo	fe	(fo-fc)	(fo-fe)²	(fo-fe)² / fc
In tax Assessment and Accounts Collection	Great extent	18	13	5	25	192
In tax Assessment and Accounts Collection	Moderate extent	3	5.67	-2.67	7.13	126
In tax Assessment and Accounts Collection	Negligible extent	4	6.33	-2.33	5.43	0.85
Enforcement Through the Use of soldiers / police	Great extent	7	13	-6	36	2.7
Enforcement Through the Use of soldiers / policemen	Moderate extent	8	5.67	2.33	5.43	0.96
Enforcement Through the Use of soldiers / police	Negligible extent	10	6.33	3.67	13.47	2.13
Implementation and Administration of Existing Tax law	Great extent	14	13	1	1	0.08
Implementation and Administration of Existing Tax law	Moderate extent	6	5.67	0.33	0.11	0.02
Implementation and Administration of Existing Tax law	Negligible extent	5	6.33	-1.33	1.77	0.28
		75	75	0		1027

The calculated chi-square value of 10.27 is greater than the tabulated value of 9.488 at 0.05 levels of significance and 4 degree of freedom. Based on the result we reject the null hypothesis and accept the alternative hypothesis that there is a significance relationship between the use of consultants in tax collections and enhancement of tax revenue in the State.

CONCLUDING REMARKS

Tax consultants operate on the basis of existing tax laws, which have been severely flawed by taxpayers, and those saddled with the responsibility to administer them. The activities of the consultants have exposed the sharp practices of companies and other taxpayers and the ineptitude of tax administrators in all tiers of government.

The use of tax consultants have succeeded in improving tax revenue in all the tiers of government, where they are used.

The operating modality of tax consultants especially the use of armed policemen and soldier to enforce compliance have attracted negative reaction, which has impeded the success of their operation to some extent.

RECOMMENDATION

Based on the conclusion of this study, we recommend as follows:

Our tax laws should be reviewed annually to keep them in line with the realities of the day, eliminate ambiguities and plug legal loopholes.

Government should employ only competent and efficient persons as revenue officials

The Appointment of the tax consultants should be on ad-hoc basis and their functions should be restricted to the secondary roles of training, information gathering and computerization.

Where the board of internal revenue is weak and unable to meet targets, which they were involved in setting, the tax consultants should be contacted for training and development of personnel.

REFERENCES

Constitution of the Federal Republic of Nigeria (1979) as amended (1988) and (1995) (Part I and two Second Schedule), fourth Schedule (Section 7)

Ariwodola, J. A (1987) Personal Income Taxation in Nigeria
Concepts Publications Ltd, Lagos.

Ariwodola, J. A (1988) Companies Taxation in Nigeria
Concepts Publications Ltd, Lagos.

Ola, C. S. (1981) Income Tax Law for Corporate and
Unincorporated Bodies in Nigeria, *Heinemann Educational Books Ltd Ibadan.*

Ola, C. S. (1989) "Strategies for Enhanced Tax Revenue in
Nigeria. *The Nigeria Accountant*,
July / September 1989.

Anyanwu, J. C. (1997). **Introduction to Public Finance, P. 81 Lagos.**

Hockey, C. G. (1968) Public Finances – An Introduction. *Oxford
University Press.*

Author LaTer (1981) "A Steady Supply of Ideas" *News week (June
29, PP. 13 - 14*

Wbrich Amache (1986) Principles of Macroeconomics 3rd Ed.
SO/llh - Weslern Publishing Co. Cincinnati, Ohio USA.

Okele, J. Il (1997) "Developments in Tax Administration in
Nigeria" *ICAN, MCPE, January < June.*

Author Anderson Co (1995) Newsletter, Issue No 95-2 I. June, Lagos.

Onuoha, K. E. (1998) Tax Board Decries Activities of Consultants"
The Guardian, August 11.

Adekanola, O. (1996) "Legality of the Appointment of Consultants
for Revenue Generation", *Paper Delivered at a Seminar Organized by CITN on 20th June.*