

**VITA**  
**Gloriana St. Clair**

February 2009

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## Gloriana St. Clair

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### Academic Training

University of Texas, San Antonio (Management) M.B.A., 1980  
University of Oklahoma (Literature) Ph.D., 1970  
University of California, Berkeley (Library) M.L.S., 1963  
University of Oklahoma (English) B.A., 1962

### Academic and Professional Positions Held

#### Library Experience

Dean, April 1998-  
University Libraries, Carnegie Mellon University

The Dean reports to the Provost and is a member of the President's Council and the Dean's group. The University Libraries include Hunt Library, Engineering & Science Library, Mellon Institute Library, Posner Center (rare book facility), the Penn Avenue depository, and Qatar Library. Librarians are appointed and promoted under a librarian track. Software Engineering Institute librarians are on that track and that library contracts with University Libraries for library automation, acquisitions, and cataloging support. Carnegie Mellon's library collection includes over 1 million physical volumes, 1.4 million pages of digital archival content, and a growing collection of digital books. Music listening, slide collection, audiovisual services, archives, and special collections are also in the library. The Dean has responsibility for budgets, strategic planning, advisory board, personnel resources, digital libraries, leadership of the library faculty, collections, and services. The Dean works with a special gifts officer (Advancement) to raise additional resources for the library with the assistance of a Libraries Development Board.

Director, Universal Library Digital Project, 1999-

With Dr. Raj Reddy, Dr. Michael Shamos, and Dr. Jaime Carbonell, the Dean is engaged in a million book digitization project with several U.S. partners and a broad coalition of libraries and computer scientists in India and China. The Million Book project has digitized over 1.5 million volumes, and made them available free-to-read on the World Wide Web. Many of the targeted volumes are out of copyright; some are in copyright with publishers granting permission for the digitization.

**Library Experience (continued)**

Associate Dean for Information Access Services, 1990-April 1998  
Pattee Library, The Pennsylvania State University

Planning, organizing, and directing library services in the Information Access Services Division, which includes Acquisitions, Cataloging, Access Services, and Commonwealth Campus Departments. Working with the Dean's Council to administer the library in a productive manner. Leading the Libraries' Continuous Quality Improvement efforts. Reallocating resources to meet established strategic objectives. Serving on the Libraries' Development Advisory Board, participating in meetings with University trustees, key alumni and others interested in the growth of library endowments and gift programs. Creating a program plan which will redesign user spaces for a Pattee Library addition. Serving with a small team as a liaison between Libraries Academic Council and Diversity Committee. Improving the atmosphere for scholarship within the library. Planning for the growth of the LIAS automated system including mounting several databases locally and making others available through Z39.50 connection to remote hosts. Serving on ACCES, the oversight group for the Commonwealth Campus system, ACUE, Administrative Council on Undergraduate Education, ACOR, the Associate Deans for Research group, and a newly formed oversight group for Distance Education.

September 1997-April 1998

Duties as above with a reconfigured relationship with newly-formed colleges and responsibility for Audio Visual Services. Expanded involvement with the Libraries' Development Advisory Board and the Campaign for Excellence.

Interim Dean, University Libraries, September 1996-August 31, 1997  
Pattee Library, The Pennsylvania State University

Report directly to the Executive Vice President and Provost. Member of Council of Academic Deans. University Libraries include the Paterno/Pattee Library, six University Park subject libraries, and twenty college/campus libraries around the state. Collections include over 3.7 million volumes as well as extensive holdings of maps, microforms, government publications, archives, computer databases, and audio-visual materials. Responsible for budgets, strategic planning, personnel resources, library automation, leadership of the Libraries' faculty, and the development of collections, services, and programs; including audio-visual services. Play an active role in the University's development activities with the assistance of a prestigious Libraries' Development Advisory Board. Represent and advocate for the University Libraries, fostering cooperative participation in academic programs, consortia, government and grant-sponsored programs, and industry relationships. Member of the Committee on Institutional Cooperation (CIC) Library Directors and the National Digital Library Federation Policy Board.

**Library Experience (continued)**

Interim Associate Dean for Planning and Administrative Services, August 1996-97  
Pattee Library, The Pennsylvania State University

Responsible, through coordination of library department and administrative heads, for the Libraries' strategic planning process, budget development and implementation, library microcomputer support services, building and facilities management, human resources, audio-visual services, and public relations and publications.

Assistant Director for Technical, Automation, and Administrative Services, 1987-90  
Kerr Library, Oregon State University

Justify, select, purchase, install, and operate an integrated library system; control the expenditure of a five million dollar budget; plan, organize, direct, and control Acquisitions, Serials, Accounting, Materials Preparation, Automation, and Cataloging; plan with Assistant Director for Research and Reference, Assistant Director for Collection Development, and Director for the growth, direction, and operation of the entire Library. Oversee the diverse automated programs of the Library through the agency of the Automation Advisory Council; develop policy and coordinate issues of staffing and staffing policy through the Human Resources Committee; and foster intellectual growth in faculty and staff through the Communication/Education Committee. Assist in fundraising, public relations, and campus liaison activities.

Head, Acquisitions Division, 1984-87  
Texas A&M University Libraries

Control the expenditure of 2.6 million dollars in materials budget monies; monitor online acquisitions on the OCLC acquisitions subsystem; supervise serials control; produce microfiche serials list using interface with University's Amdahl computers; organize out-of-print materials purchases for collection development; investigate alternative acquisitions systems; plan with Collection Development, Circulation, Catalog, and Interlibrary Loan Heads for systematic growth; develop two professional and 25 classified staff; and implement effective and efficient change actively.

Head, Personnel Operations, 1986  
Texas A&M University Libraries

In the absence of the regular Head, handle personnel related problems, conduct a vigorous program of faculty recruitment, identify minority candidates, recruit them, and assure their success through appropriate actions, advise Director on personnel issues, supervise continuing education Focus programs.

**Library Experience (continued)**

Humanities Bibliographer, 1985

Resource Development Division, Texas A&M University Libraries

On a part-time basis to fill a vacancy, select materials for purchase, review policies, justify budgetary allotment, establish collection goals and objectives with teaching faculty members.

Supervising Librarian, 1980-84

Technical Services, San Antonio Public Library

Coordinate book selection, implement computer acquisition, cataloging; plan microcomputer applications for diverse patron uses, control budget expenditures, report to the Library Director and Assistant Director, maintain staff liaison with Library Board of Trustees, ensure productivity in acquisitions, cataloging, and processing, conduct staff in-service training, supervise overall activities in Technical Services.

Cataloger, 1965-68

DeGolyer History of Science Collection, University of Oklahoma, Norman

Original cataloging (rare books), searching, filing, coordination.

Assistant Librarian, 1963-65

Water Resources Center Archives, University of California, Berkeley

Cataloging, reference, circulation, serials, filing revision, bibliography, clerical coordination, reports.

Research Assistant, 1962-63

School of Library Science, University of California, Berkeley

Research for Professor Ray Held on history of California Public Libraries.

## Teaching Experience

“Monsters,” invited single-session class for seniors at Friendship Village, Pittsburgh, Pennsylvania. Presented on October 30, 2006, and repeated on December 4, 2006.

“Libraries and Strategic Change,” guest lecture at the Heinz School of Public Policy and Management, Carnegie Mellon University, 2004.

“*portal*, Scholarly Journals and Library Digital Futures,” lecture for Academic Library Management, School of Information Sciences, University of Pittsburgh, January 23, 2003.

“Journal Refereeing and Editing,” guest lectures at the Heinz School of Public Policy and Management, Carnegie Mellon University, 2003, 2004.

Osher Lifelong Learning Institute (formerly Academy for Lifelong Learning), Carnegie Mellon University, 2000-

Mary Lynne Robinson’s *Giliad*, spring 2008.

“Author Character in Four Novels,” fall 2007.

*Getting Mother’s Body* and *As I Lay Dying*, summer 2007.

Larry McMurtry’s *Lonesome Dove*, spring 2007.

“King Arthur in the 20<sup>th</sup> Century: The Movie,” winter 2005.

Doris Lessing’s *The Fifth Child*, fall 2005.

*1984*, fall 2003.

“He Says; She Says: Men and Women in Four Novels,” with Tom Lazaroff, spring 2003. “J.

R. R. Tolkien’s *The Lord of the Rings*,” fall 2002.

“Larry McMurtry’s Thalia Novels,” summer 2002.

“Two Icelandic Sagas,” spring 2002.

“*Beowulf*: The Hero, the Antihero, the Observer,” spring 2001.

“*The Lord of the Rings*,” spring 2000.

Adjunct Professor, 2000-02

School of Library and Information Sciences, University of Pittsburgh

Academic Library Management, team-taught with Denise Troll and Erika Linke.

Teaching Associate, 1979-81

Department of Management, University of Texas at San Antonio

Seminar on the Image of the American Businessman in American Literature, Business Communications.

Adjunct Full Professor, 1976-78

Department of Communications, Walsh College, Troy, Michigan

Business Communications, Advanced Business Communications.

**Teaching Experience** (continued)

Assistant Professor, 1971-76

English Department, College of Charleston, Charleston, South Carolina

Freshman English, Survey of English Literature, Modern Drama, Modern Fiction, History of the English Language, Modern Grammar, Advanced Composition, Adolescent Literature, Old English in Translation, Chaucer, Shakespeare, Senior Seminar, Independent Study, Letter and Report Writing.

Visiting Lecturer, 1975

Medical University of South Carolina

Report Writing That Works.

Assistant Professor, 1969-71

Western Carolina University, Cullowhee, North Carolina

School of Education

Introduction to School Libraries (graduate course).

Department of English

Freshman English, World Literature, History of the English Language, Modern Grammar.

## Academic Honors and Professional Recognition

Association of College and Research Libraries. ACRL 2009 Academic/Research Librarian of the Year Award. ACRL 14<sup>th</sup> National Conference, Seattle, Washington, March 12, 2009.

*Outstanding People of the 20<sup>th</sup> Century*, 2<sup>nd</sup> edition, 2001-02.

*Dictionary of International Biography*, 28<sup>th</sup> edition, 2000-01.

*The World Who's Who of Women*, 14<sup>th</sup> edition, 1997-98.

*Who's Who in the World*, 14<sup>th</sup> edition, 1997-98.

*Who's Who of American Women*, 20<sup>th</sup> edition, 1997-98.

Association of College and Research Libraries Resolution of Thanks.

For service as the Editor of *College and Research Libraries*, 1990-96.

Consultant to create Strategic Plan for Fairfield University for Foresight, Inc., 1995.

With Patricia Mulgrew.

The Pennsylvania Quality Leadership Foundation, Inc.

Appointment to serve in the capacity of Examiner on the 1994 Board of Examiners for the Pennsylvania Quality Leadership Awards.

Pennsylvania Quality Leadership Awards Examiner Training, Collegeville, Pennsylvania, March 28-30, 1994.

"Partnership for Excellence," The Pennsylvania State University/DuPont Continuous Quality Improvement, Wilmington, Delaware, August 15-18, 1993.

ACRL Academic Status Committee "Think Tank on Faculty Status: 2001," ALA Midwinter Conference, San Antonio, Texas, January 24, 1992.

Senior Fellows, University of California, Los Angeles, California, July 1991.

Charles W. Plum Distinguished Service Award for a Nonstudent, 1986.

For service as Faculty Advisor to College Bowl.

Texas Library Association Resolution of Thanks.

For service as Acting Editor *Texas Library Journal*, Fall & Winter 1985, and Guest Co-Editor Special Sesquicentennial Issue, 1986.

## Professional and Service Affiliations

Academy for Lifelong Learning. See Osher Lifelong Learning Institute (OLLI)

American Library Association (ALA)

Library Research Round Table (LRRT)

Liaison to Standing Committee on Library Education, 1987-88

Past President, 2001-01

President, 1999-2000

Treasurer, 1996-98

Vice President, 1998-99

Association of College and Research Libraries (ACRL)

Budget and Finance Committee, 1996-2000

*C&RL News* Editorial Advisory Board, *ex-officio*, 1990-96

Contributed Papers, 2000-01

Editorial Advisory Board Chair, *College & Research Libraries*, 1990-96

Institutional Priorities and Faculty Rewards Task Force, 1996-97

Publications Committee, *ex-officio*, 1990-1996

Publications in Librarianship Board, 1989-90

Association of Research Libraries (ARL)

Diversity Committee, 1997-99

Institutional Representative, 1996-99

Bach Choir (Pittsburgh, Pennsylvania)

Board, 1999-2005

Finance Committee, 2000-04

Beta Phi Mu

Bexar County Library Association

Carnegie Mellon Human Resources Learning and Development

Advisory Board, 2002-

Coalition for Networked Information Task Force

Institutional Representative, 1996-

**Professional and Service Affiliations** (continued)

Committee on Institutional Cooperation (CIC)

Library Directors' Group, 1996-99

Council of Research and Academic Libraries (CORAL)

Standing Committee for Coordinated Acquisitions, 1983-84

Committee for Goals, Objectives, and Priorities Technical Services Interest Group

Advisor, 1982-84

President, 1981-82

Digital Library Federation (DLF)

Planning Task Force, 1995-97

Policy Board, 1996-

Library Administration and Management Association (LAMA)

*LA&M* Editorial Board, 1987-91

Library and Information Technology Association (LITA)

Resources and Technical Services Division

Legislative Committee, 1987-91

SISAC Test: Library Evaluation Committee, 1986

Middle States Association of Colleges and Schools

Review Board, 2003, 2006

Mythopoeic Society

*Mythlore* Editorial Board, August 1991-2001

Oakland Library Consortium (OLC)

Board, 1998-

President, 1998-2000, 2005-

OCLC ACQS User's Group

Bylaws Revision Committee, 1986-87

Nominating Committee, 1986

Osher Lifelong Learning Institute (OLLI)

Board, 2005-

Curriculum Committee, 2003-04

Strategic Planning, 2005-

Secretary, 2008-

**Professional and Service Affiliations** (continued)

Oregon Chapter of Association of College and Research Libraries

Oregon Library Association

Oregon State University Faculty Women's Network

Oregon State University Faculty Women's Writing Group, founding member

Pennsylvania Academic Library Connection Initiative (PALCI)

Board, 2002-04

Library Directors' Group, 1996-

Pennsylvania Commissioner's Committee on Database Development and Access, 1991-95

Pittsburgh Bibliophiles

Board, 2005

Pittsburgh Regional Library Center (PRLC)

Board of Trustees Committee, 1990-91

Strategic Planning Committee, 1990-92

Chair, 1991-92

Structure Committee, 1992-93

Research Library Group (RLG)

Institutional Representative, 1996-99

Texas Council of State University Librarians

Binding Contract Review Subcommittee (*ad hoc*), 1984-85

Texas Library Association

Acquisitions Roundtable, Committee to Rename, 1987

Acting Editor, *TLJ*, 1985-86

Convention Treasurer, 1983

Council, *ex officio*, 1985-86

CULD Research Committee, 1986-1988; Chairman 1987-88

Guest Co-Editor, *TLJ Sesquicentennial Edition*, 1986

Publications Committee, 1985-86

Research and Scholarship Committee, 1985-86

TLA District 10 Chairman, 1983-84

TLA District 10 Chairman Elect, 1982-83

## Refereed Publications

St. Clair, Gloriana. "The Million Book Project in Relation to Google," in William Miller and Rita Pellen (eds.) *Googlization of Libraries* (Binghamton, NY: Haworth Press, 2008).

St. Clair, Gloriana. "Mass Digitization Projects: Celebration and Concerns," *Proceedings of the 2<sup>nd</sup> International Conference on Universal Digital Library* (Alexandria, Egypt: November 2006).

St. Clair, Gloriana. "Million Book Project v. Google™ Print," in *Proceedings of the 1<sup>st</sup> International Conference on Universal Digital Library* (Hangzhou, China: Zhejiang University, November 2005).

St. Clair, Gloriana and Erika C. Linke. "The Library of the Future: The Future of the Library" in *The Innovative University*, edited by Daniel P. Resnick (Pittsburgh, PA: Carnegie Mellon Press, 2003).

St. Clair, Gloriana. *portal: Libraries and the Academy*. Managing Editor, 2000-2003. Editor Emerita 2004.

"An Editor's Life," *PLA* 3, 4 (October 2003): vii-ix.

"Knowledge from a Million Books and Palm Leaves," *PLA* 3, 3 (July 2003): vii-ix.

"Council on Library and Information Resources Internet Use Study," *PLA* 2, 4 (October 2002): vii-viii.

"Measuring Relevance after September 11," *PLA* 2, 1 (January 2002): vii-x.

"Measuring Relevance," *PLA* 1, 3 (July 2001): v-vii.

"Through portal." *PLA* 1, 1 (January 2001): v-vii.

St. Clair, Gloriana. "Chaos, Convenience and Catalogers," *Cataloging and Classification Quarterly* 30, 1 (2000).

St. Clair, Gloriana and Sanford G. Thatcher. "Changing Copyright Legislation: Two Views," *Library Acquisitions: Practice & Theory* 21, 1 (1997): 7-18.

St. Clair, Gloriana. "Steps Toward Writing a Sure Thing." *Library Administration & Management* 11, 1 (Winter 1997): 15-18.

St. Clair, Gloriana. *The Journal of Academic Librarianship*. Editor. July 1996-January 2000.

"Future Research and ACRL's Redefining Scholarship Project," *JAL* 25, 5 (September 1999): 347-349.

"Consonant Actions," *JAL* 25, 3 (May 1999): 169-170.

"Certain Times," *JAL* 25, 1 (January 1999): 1-2.

**Refereed Publications** (continued)

- St. Clair, Gloriana. *The Journal of Academic Librarianship*. Editor (*continued*)
- “Future Research and ACRL’s Redefining Scholarship Project,” *JAL* 25, 5 (September 1999): 347-349.
- “Consonant Actions,” *JAL* 25, 3 (May 1999): 169-170.
- “Certain Times,” *JAL* 25, 1 (January 1999): 1-2.
- “Changing Perspectives,” *JAL* 24, 5 (September 1998): 355-356.
- “Assessment in an Era of Accountability,” *JAL* 24, 3 (May 1998): 197-199.
- “Innovations for a Scholarly Communications System,” *JAL* 23, 5 (September 1997): 355-357.
- “Coaching Higher Education for Change,” *JAL* 23, 4 (July 1997): 269-270.
- “The Digital Librarian,” *JAL* 23, 2 (March 1997): 79-80.
- “Improving Quality,” with Peter Herson, *JAL* 22, 6 (November 1996): 421-422.
- “Our Pledge: Continued Change in the Pursuit of Excellence,” with Peter Herson, *JAL* 22, 5 (September 1996): 335-336.

St. Clair, Gloriana. “Moving Copyright to Librarians’ Action Agenda,” in *Collection Management and Development* (Chicago and London: American Library Association, 1994), 51-62.

Gearhart, G. David and Gloriana St. Clair. “Library Development Structures in CIC Institutions: The Search for Constituents,” *College & Research Libraries* 55, 1 (January 1994).

St. Clair, Gloriana and Rose Mary Magrill. “Undergraduate Use of Four Library Collections: Format and Age of Materials,” *Collection Building* 11, 4 (1992): 2-15. Sponsored by the Council on Library Resources and Texas A&M University Research Committee.

St. Clair, Gloriana. *College & Research Libraries*. Editor. July 1990-96.

- “Endings and Beginnings,” *C&RL* 57, 3 (May 1996): 210-211.
- “Poverty into Wealth,” *C&RL* 57, 1 (January 1996): 6-8.
- “The Future of Scholarship,” *C&RL* 56, 5 (November 1995): 473-474.
- “Research and Respect,” *C&RL* 56, 4 (July 1995).
- “Humble Enough/Wise Enough,” *C&RL* 56, 1 (January 1995).
- “Choosing to Choose,” *C&RL* 55, 3 (May 1994).
- “Improving Quality: Organizational Benefits of Total Quality Management,” *C&RL* 54, 5 (September 1993).

**Refereed Publications** (continued)

St. Clair, Gloriana. *College & Research Libraries*. Editor. (continued)

“Improving Quality: An Editor’s Advice to Authors,” *C&RL* 54, 3 (March 1993).

“Elysian Thoughts on Librarians as Faculty,” *C&RL* 54, 1 (January 1993).

“Collegial and Administrative Interface in Faculty Governance,” *C&RL* 53, 5 (September 1992).

“Intellectual Property,” *C&RL* 53, 3 (May 1992).

“More Alternatives for Scholarly Publishing,” *C&RL* 52, 5 (September 1991): 393-394.

“Resource Sharing,” *C&RL* 52, 2 (March 1991): 115-116.

“Barriers to Research,” *C&RL* 51, 6 (November 1990): 509-510.

“Why Do Research?” *C&RL* 51, 4 (July 1990): 293-294.

Magrill, Rose Mary and Gloriana St. Clair. “Incomplete Citations in Undergraduate Term Papers from Four Campuses,” *RQ* 30, 1 (Fall 1990): 75-81. Sponsored by the Council on Library Resources and Texas A&M University Research Committee.

St. Clair, Gloriana and Rose Mary Magrill. “Undergraduate Term Paper Citations in Two Colleges and Two Universities: A Comparison,” *College & Research Libraries News* 51, 1 (January 1990): 25-28. Sponsored by the Council on Library Resources and Texas A&M University Research Committee.

Magrill, Rose Mary and Gloriana St. Clair. “Undergraduate Term Paper Citation Patterns by Disciplines and Level of Course,” *Collection Management* 12, 3/4 (1990): 25-56. Sponsored by the Council on Library Resources and Texas A&M University Research Committee.

## Other Publications

St. Clair, Gloriana. "So do all who live to see such times." Dean's column in *Book Ends* (library newsletter): January-February 2009.

St. Clair, Gloriana. "Inspiring Innovation" Dean's column in *Book Ends* (library newsletter): December 2008

St. Clair, Gloriana. "Reading Pausch's *Last Lecture*." Dean's column in *Book Ends* (library newsletter): October 2008.

St. Clair, Gloriana. "On the Nature of Vacation." Dean's column in *Book Ends* (library newsletter): May 2008.

St. Clair, Gloriana. "1,563,965 and Counting: A New Library for the World." Article in *The Link* (School of Computer Science newsletter, Carnegie Mellon University): Spring/Summer 2008. Available: [http://www.cs.cmu.edu/thelink/PDF%20files/2008sum\\_link.pdf](http://www.cs.cmu.edu/thelink/PDF%20files/2008sum_link.pdf), pp. 14-15.

St. Clair, Gloriana. "Celebrating Work." Dean's column in *Book Ends* (library newsletter): February-March 2008.

St. Clair, Gloriana. "Kindling Holiday Memories." Dean's column in *Book Ends* (library newsletter): November-December 2007.

Middle States General Education Working Group (St. Clair, Gloriana, chair). "General Education [at Carnegie Mellon University]." Chapter in *Middle States Accreditation Briefing Book* (Carnegie Mellon University, 2007).

St. Clair, Gloriana. "Middle States Connections." Dean's column in *Book Ends* (library newsletter): September-October 2007.

St. Clair, Gloriana. "Wheeling around Campus." Dean's column in *Book Ends* (library newsletter): April-May 2007.

St. Clair, Gloriana. "Books without Borders," in 'Imagining the Future' (theme issue), *Creative Nonfiction* 31 (2007): 37-39.

St. Clair, Gloriana. "Universal Library Partners Meeting At Library of Alexandria." Dean's column in *Book Ends* (library newsletter): December 2006-January 2007.

St. Clair, Gloriana et al. "Women Speak" [selected female faculty wrote their reflections on the changing roles of women in academia], *The Piper* (March 2007): 6-7.

**Other Publications** (continued)

- St. Clair, Gloriana. "Accessibility, Affordability, and Accountability in Higher Education," *The Heinz School Review* 4, 1 (March 30, 2007). Available: <http://journal.heinz.cmu.edu/articles/accountability-higher-ed/>
- St. Clair, Gloriana. "Pit Bull Targets Faculty on Open Access Issue," *FOCUS* (February 2007): 5. Available: [http://www.cmu.edu/focus/archive/FOCUS\\_2007\\_02.pdf](http://www.cmu.edu/focus/archive/FOCUS_2007_02.pdf)
- St. Clair, Gloriana, Erika Linke et al. *Ibn al-Haytham: Seeing Science* (Pittsburgh, PA: School of Design, College of Fine Arts, Carnegie Mellon University, November 2006). Limited edition of 15 numbered copies; number 1 was "A Gift to Her Highness Sheikha Mozah bint Nasser al-Missned from Henry Posner Jr and Dr. Gloriana St. Clair").
- St. Clair, Gloriana. *University Libraries Advisory Board Briefing Book* (Pittsburgh, PA: Carnegie Mellon University Libraries, October 2004).
- St. Clair, Gloriana and Erika Linke. "Changing the Publishing Paradigm for Science and Technology," *Science & Technology Libraries* 24, 1/2 (2003): 195-207.
- St. Clair, Gloriana, Ware, Susan, Whilden, Sara. "Disquieting Dilemmas of Digital Librarians," in *Technology Enhanced Learning: Opportunities for Change*, edited by Paul S, Goodman (Mahwah, NJ: L. Erlbaum, 2002).
- St. Clair, Gloriana. "How to Create Competitive Contributed Papers," *College and Research Libraries News* 63, 3 (March 2002): 167-168.
- St. Clair, Gloriana. "Managing Information for Learning," in *Global Issues in 21<sup>st</sup> Century Research Librarianship*, edited by Sigrún Klara Hannesdóttir (Helsinki, Finland: NORDINFO, 2002).
- St. Clair, Gloriana. "Changes in the Educational Landscape: 1000 to 3000," in *Nordiskt Forum for forskningsbibliotekschefer, Personal och kompetens I kunskapsamhallet* (NORDINFO-publikation ISSN 0358-7045, 2000), 9-21.
- St. Clair, Gloriana and Rush Miller. "Academic Librarianship and the Redefining Scholarship Project," in *From Carnegie to Internet2: Forging the Serials Future*, Proceedings of the North American Serials Interest Group, Inc. (The Haworth Information Press, 2000), 63-67.
- St. Clair, Gloriana. "Future Libraries Will Welcome a 'Mouse' Invasion," *Newsday*, Viewpoints, all editions, (December 8, 1999).
- St. Clair, Gloriana. "Assessment: How & Why," in *Virtually Yours: Models for Managing Electronic Resources and Services*, edited by Peggy Johnson and Bonnie MacEwan (Chicago & London, American Library Association Press, 1999), 58-70.

**Other Publications** (continued)

St. Clair, Gloriana. "Restructuring and Benchmarking: Partners for Change," in *Restructuring Academic Libraries: Organizational Development in the Wake of Technological Change*, edited by Charles A. Schwartz. (Chicago: Association of College and Research Libraries, 1997).

Dewald, Nancy H. and Gloriana St. Clair. "Active and Collaborative Learning in Online Courses: Penn State's Project Vision," in *Libraries and Other Academic Support Services for Distance Learning*, edited by Carolyn A. Snyder and James W. Fox (Greenwich, CT: JAI Press, 1997).

St. Clair, Gloriana. "Third-Party Payer System Explored," *Moveable Type* (the newsletter of the Mark O. Hatfield Library, Willamette University) 4, 2 (Spring 1997): 1-2.

St. Clair, Gloriana and Ronald F. Dow. "Strategic and Operational Planning: The Glue of the System," in *High Performing Colleges*, edited by Daniel Seymour and Associates (Maryville, MO: Prescott Publishing Company, 1996), 145-168.

St. Clair, Gloriana. "An Overview of the Northern Influences on Tolkien's Works," 63-7; "Volsunga saga and Narn: Some Analogies," 68-72; and "Tolkien as Reviser: A Case Study," 145-50. In *Proceedings of the J.R.R. Tolkien Centenary Conference* edited by Patricia Reynolds and Glen H. Goodknight (Keble College, Oxford, 1992). *Mythlore* 80, *Mallorn* 30 (Milton Keynes, England and Altadena, California: The Tolkien Society and the Mythopoeic Press, 1995).

Dow, Ronald F., Salvatore Meringolo, and Gloriana St. Clair. "The Collections of Academic Libraries," in *Academic Libraries: Their Rationale and Role in American Higher Education*, edited by Gerard B. McCabe and Ruth J. Person (Westport, CT: Greenwood Publishing Group, Inc., 1995), 103-123.

St. Clair, Gloriana. "Hammerstrokes with Compassion: A Paean," *Tributes to J. R. R. Tolkien, Mythlore* 69 (Summer 1992).

St. Clair, Gloriana, Rosanna O'Neil, and Richard Harwood. "Bibliography of Selected Works," in *Integrated Online Library Catalog* (Westport, CT: Meckler, 1991), 79-91.

St. Clair, Gloriana, Shirley R. Scott, and Debra Hackleman. "The New Vendor: Dealing with the New Kid on the Block," in *Integrated Online Library Catalog* (Westport, CT: Meckler, 1991), 45-60.

Juergens, Bonnie and Gloriana St. Clair. "An Accountability Model for Authors in the Electronic Age," in *Advances in Library Resource Sharing* (Westport, CT: Meckler, 1990), 193-203.

**Other Publications** (continued)

St. Clair, Gloriana, Karyle S. Butcher, and Shirley R. Scott. "Resource Sharing: A Selective Bibliography of Recent Publications," in *Advances in Library Resource Sharing* (Westport, CT: Meckler, 1990), 204-238.

## Grants

St. Clair, Gloriana and Gabrielle V. Michalek. "Heritage Library Collection Digitization Pilot Project." Funded in part by the Qatar Foundation for Education, Science & Community Development. (Qatar), \$2,640,000, 2007.

St. Clair, Gloriana and Raj Reddy. "Million Book Project Partners Meeting." \$49,000 NSF #0741787, 2007.

St. Clair, Gloriana and Patricia L. Swedlow. "Lifelong Learning at Carnegie Mellon University." Funded by the Bernard Osher Foundation (Pittsburgh, PA), \$100,000, 2006.

St. Clair, Gloriana and Erika Linke. "Knowledge Renewal Endowment Fund." In 2005, a \$500,000 challenge grant was offered by the Eden Hall Foundation (Pittsburgh, PA) and the challenge was fulfilled by one \$500,000 donor and others. As a result, the University Libraries were able to establish a \$1 million endowment specifically to fund the ongoing acquisition of digital library resources.

St. Clair, Gloriana, Erika Linke, Jean Alexander et al. "Information Literacy for the Region." Funded by the Eden Hall Foundation (Pittsburgh, PA), \$180,000, 2005.

St. Clair, Gloriana and Raj Reddy. "Million Book Project Equipment Funding." \$3,000,000 NSF #0204865, 2002-2005.

St. Clair, Gloriana and Raj Reddy. "Planning a Workshop for the Proposed US-India Million Book Project." \$65,000 NSF #0132184, 2002-2003.

St. Clair, Gloriana and Raj Reddy. "Planning a Workshop for the Proposed US-China Million Book Project." \$65,000 NSF #0132183, 2002-2003.

St. Clair, Gloriana and Raj Reddy. "Million Book Project Meeting." \$35,000 NSF #9909123, 2001-2003.

Reddy, Raj and Gloriana St. Clair. "The Million Book Project." \$500,000 NSF #0113878, 2001-2002.

St. Clair, Gloriana and Elaine Albright. "EPSCoR Digital Library Meeting." \$65,000 NSF #9909123, 1999.

St. Clair, Gloriana, and Michael Shamos, Robert Thibadeau and Bernadette Callery. "Smart Web Exhibits: Delivering Enhanced Library and Museum Collections Online, On Target and On Time." Funded by IMLS, \$343,000, 1999.

St. Clair, Gloriana and Wyma Rogers. "Cooperative Automation Project: Oregon State University and Corvallis-Benton County Public Library." Funded by a grant from the Oregon State Library LSCA; \$92,000, 1989.

**Grants** (continued)

St. Clair, Gloriana. "Tolkien's Cauldron: Northern Literature and *The Lord of the Rings*." Funded by a grant from the Oregon State University Research Council; \$1,639, December 1988.

St. Clair, Gloriana and Rose Mary Magrill. "Undergraduate Use of a University Collection." Funded by a grant from the Research Committee for \$3,000; matching funds granted by the Council on Library Resources (Cooperative Research Program), January 1987.

St. Clair, Gloriana and Marifran Bustion. "Union List of Serials for Texas A&M University Library." Funded by a grant from the Texas State Library flow through LSCA Title III; \$56,158, June 1986.

St. Clair, Gloriana and Jane Treadwell. "Science and Technology: Approval Plans Compared." Funded by a grant from the Research Committee for student hours; \$1,600.

St. Clair, Gloriana. "J. R. R. Tolkien's Mythopoeic Sources." Funded by a research mini-grant for student hours; \$800, 1984-85. Monograph manuscript.

**Addresses/Presentations/Poster Sessions**

St. Clair, Gloriana. "My Reading and Writing Life," University Lecture Series: Journeys; Composing a Life (invited lecture), Carnegie Mellon University, November 24, 2008.

Video: <http://www.cmu.edu/uls/journeys/2008-2009/gloriana-st-clair/>

St. Clair, Gloriana. "State of the Libraries." Presentation to Library Development Board, October 25, 2008.

St. Clair, Gloriana. "Maggie Murph's Contribution to the Library." Opening remarks for annual Margaret Morrison Carnegie College Alumnae Tea (Homecoming), October 24, 2008.

St. Clair, Gloriana. Opening remarks on the occasion of Art Rooney Jr.'s gift of autobiography *Ruanaidh* to Carnegie Mellon University Libraries, September 23, 2008.

St. Clair, Gloriana. "Publishing in Librarianship" (presented *in absentia* by Timothy Wheery and Nancy Dewald), Pennsylvania Library Association, Penn State/Altoona, Pennsylvania, June 6, 2008.

St. Clair, Gloriana and Mary Kay Johnsen. "The Library, the University, and the Changing of Ideas," President's Weekend, Carnegie Mellon University, September 29, 2007.

St. Clair, Gloriana. "Carnegie Mellon's MSCHE Self-Study Evaluation: Preparing for Evaluation Review Team Visit, Spring 2008." Carnegie Mellon University, September 6, 2007, to Diversity Council, and September 12 to President's Council.

St. Clair, Gloriana. "Gift Opportunities at the University Libraries." Presentation to Advancement personnel, Carnegie Mellon University, June 2007.

St. Clair, Gloriana. "Dreams Coming True: Report to the Library Development Board," Carnegie Mellon University, February 15, 2007.

St. Clair, Gloriana. "Accomplishments of the Million Book Project," presented at the 2<sup>nd</sup> International Conference on Universal Digital Library (ICUDL), Alexandria, Egypt, November 2006.

St. Clair, Gloriana. "Mass Digitization Projects: Celebration and Concerns," invited paper presented at the 2<sup>nd</sup> International Conference on Universal Digital Library (ICUDL), Alexandria, Egypt, November 12, 2006.

St. Clair, Gloriana. "Understanding the Role of Faculty Librarians," President's Council, Carnegie Mellon University, November 2006.

St. Clair, Gloriana. "Post-Google/Web Library Role: A Half Century View," President's Council, Carnegie Mellon University, October 26, 2006.

**Addresses/Presentations/Poster Sessions (continued)**

St. Clair, Gloriana. "The Library, the University, and the Changing of Ideas," President's Weekend, Carnegie Mellon University, September 30, 2006.

St. Clair, Gloriana. "Transitions: A Collection View for the Posner Grandchildren," private party at Carnegie Mellon University, August 8, 2006.

St. Clair, Gloriana. "Mega Digitization Projects," PaLA Digitization Workshop, Harrisburg, PA, July 28, 2006.

St. Clair, Gloriana. "Dinner at Posner Center Honoring Paul & Anne Downs," private party at Carnegie Mellon University, June 16, 2006.

St. Clair, Gloriana. "Posner Rare Book Collection Digitized," presented to Her Highness Sheikha Mozah bint Nasser al-Missned of Qatar and invited guests, Carnegie Mellon University, May 22, 2006.

St. Clair, Gloriana. "Scholarly Use of Information: Graduate Students' Information Seeking Behavior," President's Council, Carnegie Mellon University, April 28, 2006.

St. Clair, Gloriana. "Competing for Student Attention," Carnegie Mellon alumni meeting hosted by trustee Larry Jennings, Baltimore, MD, April 27, 2006.

St. Clair, Gloriana. "Progress towards the Digital Future," Carnegie Mellon Qatar Campus, Education City, Doha, Qatar, February 7, 2006.

St. Clair, Gloriana. "The Million Book Project, Google™ Print, and the Open Content Alliance," half-day workshop at PALINET, November 14, 2005.

St. Clair, Gloriana. "Million Book Project v. Google™ Print," 1<sup>st</sup> International Conference on Universal Digital Library (ICUDL), Hangzhou, China, Zhejiang University, November 2005.

St. Clair, Gloriana. "Posner Collection: Bridging the Margaret Morrison Curriculum," Margaret Morrison Carnegie College Lecture, Carnegie Mellon University, September 28, 2005.

St. Clair, Gloriana. The U. S. Bill of Rights and its Ratifications. Posner Collection exhibit and private media opportunity for July 4, 2005 (June 2005).

St. Clair, Gloriana. "Advice from a Woman Editor," Women's Studies Group of ACRL. Presented *in absentia* by Karyle Butcher, June 2005.

St. Clair, Gloriana. "The Promise of Open Access," keynote address at the Western Pennsylvania/West Virginia Chapter ACRL Meeting, Pittsburgh, Pennsylvania, April 15, 2005.

**Addresses/Presentations/Poster Sessions (continued)**

St. Clair, Gloriana, Erika Linke, Marguerite Zappa, and Christina Thomas. "University Advancement Lunch & Learn," Posner Center, Carnegie Mellon University, May 9, 2005.

St. Clair, Gloriana. "Google Print™, Million Book Project, and Google Scholar™," United Nations Food and Agriculture Organization, Rome, Italy, February 10, 2005; Digital Libraries Colloquium, Carnegie Mellon University, January 27, 2005.

St. Clair, Gloriana. "Posner Center and the Posner Collection," presented to Pittsburgh Bibliophiles, Carnegie Mellon University, November 9, 2004.

St. Clair, Gloriana. *Why are all the Black Kids Sitting together in the Cafeteria?* Led book discussion at Carnegie Mellon Leadership Symposium, March 2004.

St. Clair, Gloriana. "Million Book Project Today," OCLC, Dublin, Ohio, October 21, 2003.

St. Clair, Gloriana. "Million Book Project Equipment Funding," National Science Foundation Panel Grant Review Meeting, May 28, 2003.

St. Clair, Gloriana. "Million Book Project in U. S. and India," International Conference on the Future of the Book, Cairns, Australia, April 22, 2003.

St. Clair, Gloriana. Hosted and spoke at the Millionth Book Dinner, honoring Dame Gillian Wagner, trustee and former chair of the Carnegie UK Trust, Carnegie Mellon University Libraries, February 21, 2003.

St. Clair, Gloriana. "Million Book Project (MBP)," Johns Hopkins University, February 5, 2003.

St. Clair, Gloriana. "Dysfunction in Scholarly Communications," Carnegie Mellon University, March 10, 2003.

St. Clair, Gloriana and Marguerite Zappa. "Inform, Involve & Invest in University Libraries," Carnegie Mellon University, March 4, 2003.

St. Clair, Gloriana. "The Library: An Appeal for Every Donor," University Advancement, Carnegie Mellon University, January 29, 2003 and February 2003.

St. Clair, Gloriana. "Million Book Project (MBP)," Coalition for Networked Information, San Antonio, Texas, December 5, 2002.

St. Clair, Gloriana. "Million Book Project," Pennsylvania Academic Library Consortial Initiative, November 7, 2002.

**Addresses/Presentations/Poster Sessions (continued)**

St. Clair, Gloriana. "University Libraries' IT Goal," Carnegie Mellon University, April 12, 2002.

St. Clair, Gloriana. "Getting Published: It's Better than You Thought," University of Pittsburgh Library System, March 2002.

St. Clair, Gloriana. The 'Seruba Ontology'," Carnegie Mellon University, January 10, 2002.

St. Clair, Gloriana. "Million Book Project: Dreams and Realities," presented at PALCI, June 3, 2002, and again in November 2002.

St. Clair, Gloriana. "Million Book Project: Collections," University of Pittsburgh, May 26, 2002.

St. Clair, Gloriana. "Million Book Project," presented at SEI Spring Tea, Carnegie Mellon University, May 20, 2002.

St. Clair, Gloriana. "Partnering with China in the Million Book Project," presented to Carnegie Mellon University Libraries faculty and staff, April 24, 2002.

St. Clair, Gloriana. "Collecting The Author of the Century: J. R. R. Tolkien," Campus Ministry and Sunday School, October 8, 2002; American Library Association Conference, ACRL Popular Culture Discussion Group, June 2002; Pittsburgh Bibliophiles, February 21, 2002.

St. Clair, Gloriana. "Million Book Project: Dreams and Realities," December 2001

St. Clair, Gloriana. "*portal*, Scholarly Journals and Library Digital Futures," PALA ACRL Brunch, October 2001.

St. Clair, Gloriana. Posner Collection Talk, Partners' Program, Carnegie Mellon University, September 2001.

St. Clair, Gloriana. "Library Research: View from 20,000 Feet," LA&M Research Committee, June 18, 2001.

St. Clair, Gloriana. "Getting Published and What it Takes," Association for College and Research Libraries, Research Committee, June 17, 2001.

St. Clair, Gloriana. Editorial comments on presented papers, Association for College and Research Libraries, Science and Technology Section, Research Forum, June 17, 2001.

St. Clair, Gloriana. Editor's panel for IS Research and Scholarship Committee, American Library Association, June 16, 2001.

**Addresses/Presentations/Poster Sessions (continued)**

St. Clair, Gloriana. "Alternative Modes for Scholarly Communication," Academic Library Management Meeting, January 23, 2001; Acta Metallurgica Governor's Meeting, Kauai, Hawaii, June 2, 2000.

St. Clair, Gloriana. "*portal: A New Model for the Digital Future*," invited as the McCusker Lecturer at Dominican University, River Forest, Illinois, November 15, 2000.

St. Clair, Gloriana. "The Joys of Research and Publication," presented at the SCLA/DASL Program, Suffolk Community College, Islip, Long Island, October 6, 2000.

St. Clair, Gloriana. "From Paper Towards Electronic: Library Actions for the Future," AMIGOS Conference, Puebla, Mexico, February 12-14, 2000.

St. Clair, Gloriana. "Changes in the Educational Landscape: 1000 to 3000," presented at the NORDINFO-konferens, Holmenkollen Park, Hotel Rica, Oslo, October 18-19, 1999.

St. Clair, Gloriana. Conducted a discussion around intellectual property issues at the IEEE Region 2 Conference, Penn State Nittany Lion Inn, March 15, 1997.

Deden, Ann, Stan Diamond, Thomas Monahan, Gloriana St. Clair, Sandy Thatcher, Karen Wagner, and Andrew Walls. Panel discussion on "Copyright & You: A Symposium on Intellectual Property in the Electronic Age," Penn State Scanticon, November 26, 1996.

St. Clair, Gloriana. Discussion with a graduate seminar class on Libraries' Perspectives on Scholarly Publishing, University Park, November 14, 1996.

St. Clair, Gloriana. Brief presentation to alumni at the Penn State African American Alumni Interest Group Fall Alumni Conference, University Park, October 26, 1996.

St. Clair, Gloriana and Philip A. Klein. Presentation to the University Faculty Senate on the Library Expansion Plans and their Implications for the Faculty, University Park, October 22, 1996.

St. Clair, Gloriana. "Steps Towards Writing a Sure Thing," presented at the LAMA SASS Program "So You Want to be a Writer? Tips for the Aspiring Author," ALA 1996 Annual Conference, New York, NY, July 6, 1996.

St. Clair, Gloriana. "The Digital Library: A Focus on Writers," presentation to the Society for Scholarly Publishing, Minneapolis, MN, May 29-31, 1996.

Asbury, Bill, Dave Christy, Louise Sandmeyer, Gloriana St. Clair, and Barbara Sherlock (panelists). "Using the Baldrige Criteria to Improve Quality." University Park, PA, March 20, 1996.

**Addresses/Presentations/Poster Sessions (continued)**

St. Clair, Gloriana. "Time for Change," invited presentation to ACLCP (College Library Consortium), October 6, 1995; presented again to Gettysburg College personnel, November 7, 1995.

St. Clair, Gloriana and Ronald F. Dow. Benchmarking on storage facilities. Harvard Depository, Dartmouth Storage Facility, Alberta's Bard, 1994-1995.

Dow, Ronald F. and Gloriana St. Clair. Benchmarking on life cycle funding for desk-top computing with PSU's Academic Computing, Administrative Computing, Networking, and Library Computing Heads, Fall 1995.

St. Clair, Gloriana. Identifying Process Measures and Sources of Data for Benchmarking. Discussion Series on Benchmarking at Penn State, Alumni Lounge, Old Main, The Pennsylvania State University, University Park, PA, October 19, 1994; revised and presented via Pictel, November 29, 1994.

St. Clair, Gloriana and ILL/CQI Team. Benchmarking: University of Pennsylvania, Philadelphia, PA, July 27, 1994.; St. Clair, Gloriana and Diane Smith. Benchmarking: Corning Asahi, State College, PA, May 18, 1994 and Benchmarking: MuRata Electronics North America, State College, PA, April 4, 1994; St. Clair, Gloriana and Sally Kalin. Benchmarking: The University of Texas, Austin, Texas, April 24-25, 1994; and Benchmarking: The University of Michigan, Ann Arbor, Michigan, December 12-14, 1993.

Dooris, Michael, Margaret Lyday, John McKissick, and Gloriana St. Clair. Panel discussion on Total Quality in a University Setting presented for the Study Tour: Quality Network of Universities, Canada, Keller Conference Center, The Pennsylvania State University, University Park, PA, June 22, 1994.

St. Clair, Gloriana. "High Tech Solutions for ILL: The North American Interlibrary Loan Document Delivery Project." PRLC/PALINET 1994 Spring Conference, Days Inn Penn State, State College, PA, May 11, 1994.

St. Clair, Gloriana. "Benchmarking for Strategic Planning." Association of Research Libraries, Office of Management Services. 1st International Conference on TQM in Academic Libraries, Washington, DC, April 22, 1994.

St. Clair, Gloriana and Ronald F. Dow. "Practical Considerations Concerning TQM Team Sponsorship." Association of Research Libraries, Office of Management Services. 1st International Conference on TQM in Academic Libraries, Washington, DC, April 21, 1994.

St. Clair, Gloriana and John Kaiser. "Quality Campus Libraries" presentation to The Pennsylvania State University, University Libraries Development Board, Nittany Lion Inn, The Pennsylvania State University, University Park, PA, May 7, 1993.

**Addresses/Presentations/Poster Sessions (continued)**

Sandmeyer, Louise, Gloriana St. Clair, Frederick Eisele, Clare Kristofco, and Laura Raiman. Panel discussion on Continuous Quality Improvement, 312 Keller Conference Center, Penn State University, University Park, PA, February 22, 1993.

St. Clair, Gloriana. "*Volsunga Saga* and Turin: Some Analogies." Tolkien Centenary Conference, Oxford, England, August 20, 1992.

St. Clair, Gloriana. "Tolkien as Reviser: A Case Study." Tolkien Centenary Conference, Oxford, England, August 20, 1992.

St. Clair, Gloriana. "An Overview of the Northern Influences on Tolkien's Works." Tolkien Centenary Conference, Oxford, England, August 18, 1992.

St. Clair, Gloriana. "The Relationship Between Tolkien's Academic and Middle-Earth Works: A Panel." Tolkien Centenary Conference, Oxford, England, August 18, 1992.

Hoadley, Irene and Gloriana St. Clair. "Some Questions About Faculty Status." ACRL Academic Status Committee Think Tank on Faculty Status "Faculty Status: 2001." ALA Midwinter Conference, San Antonio, Texas, January 24, 1992.

St. Clair, Gloriana. "Resource Sharing: The Next Generation." State Library of Pennsylvania. District Library Center Meeting. The Pennsylvania State University, Nittany Lion Inn, University Park, Pennsylvania, June 13, 1991.

St. Clair, Gloriana. "The Future of Copyright: Pirates v. Publishers." AMIGOS 1990 Fall Membership Conference, Dallas, Texas, November 8, 1990; Pittsburgh Regional Library Center Spring Conference, Dawson, Pennsylvania, May 16, 1991.

St. Clair, Gloriana. "Editor's Advice to the Authors." LFO Colloquium, The Pennsylvania State University, University Libraries, University Park, Pennsylvania,

December 4, 1990; The Library Research Committee Forum, Sterling C. Evans Library, Texas A&M University, College Station, Texas, November 9, 1990.