

**University of Malaya**

---

**From the Selected Works of Nader Ale Ebrahim**

---

2010

# Managing Research Candidature

Nader Ale Ebrahim



Available at: <https://works.bepress.com/aleebrahim/12/>



**UNIVERSITY  
OF MALAYA**  
K U A L A L U M P U R

بِسْمِ اللَّهِ الرَّحْمَنِ الرَّحِيمِ

Managing Research Candidature

# Managing Research Candidature

**Maintain regular contact with your  
supervisor(s) indirectly**

**Nader Ale Ebrahim**  
Department of Engineering Design and Manufacture,  
Faculty of Engineering, University of Malaya, Kuala Lumpur,  
Malaysia  
Email: [aleebrahim@perdana.um.edu.my](mailto:aleebrahim@perdana.um.edu.my)





**Maintain regular contact with your  
supervisor(s)**

# 5 Rule

- Ask your supervisors what their expectations are right at the beginning?
- Maintain regular contact with your supervisors indirectly
- Expand networking
- Publish more and more
- Disseminate publications

# Present your activity indirectly

- Dear Nader Ale Ebrahim:

Your paper, "Virtual R&D Teams in Small and Medium Enterprises: A Literature Review", was recently listed on SSRN's Top Ten download list for ORG: Contemporary Organizational Structures (Topic) and Structural Dimensions & Organizational Behavior eJournal. As of 06/16/2010, your paper has been downloaded 107 times. You may view the abstract and download statistics at <http://papers.ssrn.com/abstract=1530904>.

Top Ten Lists are updated on a daily basis. Click on the following link to view the Top Ten list for the journal [ORG: Contemporary Organizational Structures \(Topic\) Top Ten](#) and [Structural Dimensions & Organizational Behavior eJournal Top Ten](#).

Click on the following link to view all the papers in the journal [ORG: Contemporary Organizational Structures \(Topic\) All Papers](#) and [Structural Dimensions & Organizational Behavior eJournal All Papers](#).

To view any of the Top Ten lists, click the TOP button on any network, sub network, journal or topic in the Browse list reachable through the following link: <http://www.ssrn.com/Browse>

Your paper may be listed in the Top Ten for other networks or journals and, if so, you will receive additional notices at that time.

If you have any questions regarding this notification or any other matter, please email [AuthorSupport@SSRN.com](mailto:AuthorSupport@SSRN.com) or call 877-SSRNHelp (877.777.6435 toll free). Outside of the United States, call 00+1+585+4428170.

- Sincerely,

Michael C. Jensen  
Chairman  
Social Science Research Network

**Google**

nader ale ebrahim

About 267,000 results (0.09 seconds) Advanced search

**Everything**

More

**The web**

Pages from Malaysia

**Any time**

Latest

Past 24 hours

Past week

Past month

Past year

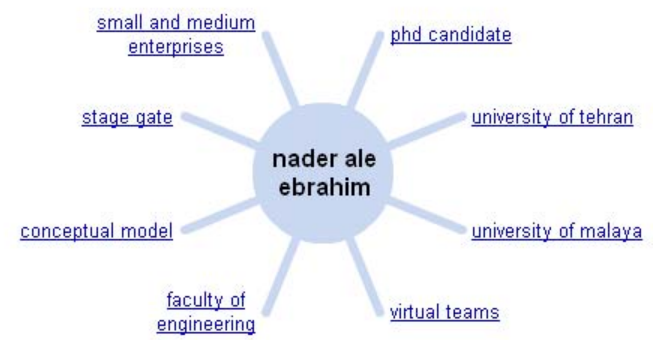
Custom range...

**Standard view**

**Wonder wheel**

Timeline

**Standard results**



**Wonder wheel**

**Nader Ale Ebrahim**  
(Department of Engineering Design and ...  
19 Feb 2010 ... [ 0 | 0 ], Ale Ebrahim, Nader; Shamsuddin, Ahmed ; Zahari, Taha . (2009) Virtual R&D Teams in Small and Medium Enterprises: A Literature ...  
mauws.org/mbxr



File Edit View Help

▼ Citation analysis

Author impact analysis

Journal impact analysis

General citation search

Multi-query center

▼ Program maintenance

Check for updates

▼ Help resources

About Publish or Perish

Help contents

What's new

Version information

Author impact analysis

← → ?

Perform a citation analysis for one or more authors

Query

Author's name:

Exclude these names:

Year of publication between:  and:

☒ Biology, Life Sciences, Environmental Science

☒ Business, Administration, Finance, Economics

☒ Chemistry and Materials Science

☒ Engineering, Computer Science, Mathematics

☒ Medicine, Pharmacology, Veterinary Science

☒ Physics, Astronomy, Planetary Science

☒ Social Sciences, Arts, Humanities

Lookup

Lookup Direct

Help

Results

Papers: 7

Citations: 1

Years: 2

Cites/year: 0.50

Cites/paper: 0.14

Papers/author: 2.20

Authors/paper: 3.29

h-index: 1

hc-index: 1

hI-index: 0.33

hI,norm: 0

AWCR: 0.50

AW-index: 0.71

AWCRpA: 0.17

e-index: 0.00

hm-index: 0.33

^

▼

Cites	Per y...	R...	Authors	Title	Y...	Publication	Publisher
<input checked="" type="checkbox"/> 1	0.50	5	NA Ebrahim, S A...	Virtual R & D teams in small a...	2009	Scientific Research and...	papers.ssrn.com
<input checked="" type="checkbox"/> 0	0.00	4	NA Ebrahim, S A...	Modified stage-gate: A concep...	2009	African Journal of Mark...	papers.ssrn.com
<input checked="" type="checkbox"/> 0	0.00	2	NA Ebrahim, S A...	Virtual Teams: A Literature Re...	2009	Australian Journal of Ba...	papers.ssrn.com
<input checked="" type="checkbox"/> 0	0.00	6	MA Shafia, NA E...	Consideration of the virtual tea...			
<input checked="" type="checkbox"/> 0	0.00	7	NA Ebrahim, S A...	Virtual Teams and Manageme...		mousavian.ir	
<input checked="" type="checkbox"/> 0	0.00	3	NA Ebrahim, S A...	Virtual Teams for New Product...	2009	European Journal of Ed...	papers.ssrn.com
<input checked="" type="checkbox"/> 0	0.00	1	NA Ebrahim, S A...	Innovation and R&D Activities i...	2009	European Journal of Sci...	papers.ssrn.com

Copy statistics

Copy results

Check all

Check selection

Uncheck all

Uncheck 0 cites

Uncheck selection

Help

Microsoft Academic Search

« Nader Ale Ebrahim

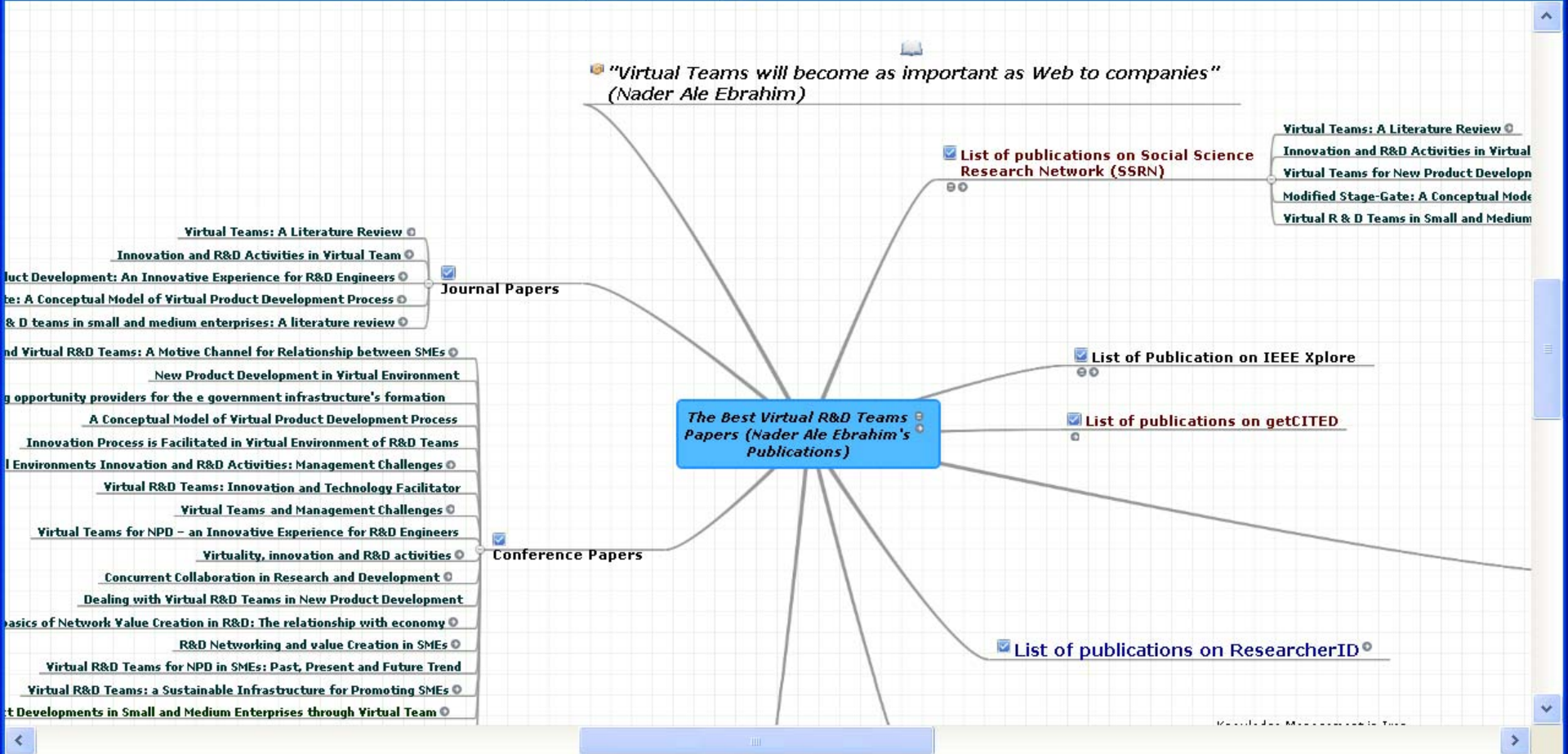
```
graph TD; NAE((Nader Ale Ebrahim)) --- SA((Shamsuddin Ahmed)); NAE --- ZT((Zahari Taha));
```

Shamsuddin Ahmed

Zahari Taha

Nader Ale Ebrahim

Details





# ResearcherID

A Global Community Where Researchers Connect

Home Login Search

## Ale Ebrahim, Nader

Get a Badge ResearcherID Labs

ResearcherID: C-2414-2009

URL: <http://www.researcherid.com/rid/C-2414-2009>

Subject: **Engineering; Operations Research & Management Science; Science & Technology - Other**

Keywords: **virtual teams; new product development; research and development; collaborative tool; collaborative teams; small and medium enterprises; smes**

Description: **Nader Ale Ebrahim is Technology Management PhD candidate in the Department of Engineering Design and Manufacture, Faculty of Engineering, University of Malaya (UM), Kuala Lumpur, Malaysia. He holds a Master of Science in the mechanical engineering from University of Tehran , Iran.**

My URLs: <http://www.mindmeister.com/38184760/best-virtual-r-d-teams-papers-nader-ale-ebrahim-s-publications>  
[http://www.mindmeister.com/maps/show\\_public/39583892](http://www.mindmeister.com/maps/show_public/39583892)  
<http://aleebrahim.webs.com/>

**My Institutions (more details)**

Primary Institution: **UNIVERSITY OF MALAYA (UM)**

Sub-org/Dept:




Role: **Researcher (Academic)**

### Publications

My Publications (29)  
[View Publications](#)  
[Citation Metrics](#)

#### Publication List: View

29 publication(s) Page 1 of 3 Go Sort by: Times Cited Results per page: 10

- Title: Innovation and R&D Activities in Virtual Team  
Author(s): ALE EBRAHIM, NADER; AHMED, SHAMSUDDIN; TAHA, ZAHARI  
Source: **European Journal of Scientific Research** Volume: 34 Issue: 3 Pages: 297-307 Published: 2009  
Author-provided URL :  added 15-Aug-09
- Title: Modified stage-gate: A conceptual model of virtual product development process  
Author(s): ALE EBRAHIM, NADER; AHMED, SHAMSUDDIN; TAHA, ZAHARI  
Source: **African Journal of Marketing Management** Volume: 1 Issue: 9 Pages: 211-219 Published: December, 2009  
Author-provided URL :  added 13-Dec-09
- Title: Virtual R & D teams in small and medium enterprises: A literature review  
Author(s): ALE EBRAHIM, NADER; AHMED, SHAMSUDDIN; TAHA, ZAHARI  
Source: **Scientific Research and Essay** Volume: 4 Issue: 13 Pages: 1575-1590 Published: December, 2009  
Author-provided URL :  added 03-Jan-10
- Title: New Product Development in Virtual Environment  
Author(s): ALE EBRAHIM, NADER; AHMED, SHAMSUDDIN; TAHA, ZAHARI  
added 16-Aug-09

## Nader Ale Ebrahim's Web

Technology Managment PhD Candidate

[Home](#) [Photo Gallery](#) [Videos](#) [Members](#) [Contact Me](#) [Links](#) [Forums](#) [Research Tools](#)

*"Virtual Teams will become as important as Web to companies"* (Nader Ale Ebrahim)



Nader Ale Ebrahim is Technology Management PhD candidate in the Department of Engineering Design and Manufacture, Faculty of Engineering, University of Malaya (UM), Kuala Lumpur, Malaysia. He holds a Master of Science in the mechanical engineering from University of Tehran , Iran.

### Nader Ale Ebrahim's Publications



[List of publications on ResearcherID](#)

## Members Area

[Sign In](#) or [Register](#)

## Recent Forum Posts

- [Next Workshop on Research Tools](#)  
by [aleebrahim](#) 2 weeks ago
- [Virtual R&D Teams](#)  
by [aleebrahim](#) 1 months ago
- [UKM "Research Tools" workshop.](#)  
by [aleebrahim](#) 1 months ago

[More...](#)

## Recent Photos





# Nader Ale Ebrahim

"Virtual Teams will become as important as Web to companies" (Nader Ale Ebrahim)  
26 days ago



[University Malaya](#)

[Graduate Student, Department of Engineering Design & Manufacture, Faculty of Engineering](#)

[PhD Candidate](#)

**Advisors:** [Dr. Shamsuddin Ahmed](#)  
[Prof. Zahari Taha](#)

## About

## Recent Updates

Nader started following the work of 1 person.  
3 days ago

Nader started following the work of 4 people.  
11 days ago

Nader started following the work of 1 person.  
17 days ago

## Papers (5)

## Teaching Documents (1)

## About

Nader Ale Ebrahim is Technology Management PhD candidate in the Department of Engineering Design and Manufacture, Faculty of Engineering, University of Malaya (UM), Kuala Lumpur, Malaysia. He holds a Master of Science in the mechanical engineering from University of Tehran , Iran.

Main research interests:

- Virtual teams
- Virtual R&D teams
- Collaborative Systems
- e-Collaboration

## Department Colleagues (4)



Aznizar  
Ahmad-Yazid



Marjan  
Mohammad Jafari



Md. Abdul Wazed

Complete This Department

## Following the Work of (116)



Corne Schutte



Claudia Acklin



## Nader Ale Ebrahim

☐ Selected  
☒ Entire List
 

Department of Engineering Design and Manufacture, Faculty of Engineering, University of Malaya  
 Department of Engineering Design and Manufacture,  
 University of Malaya, 50603 Lembah Pantai,  
 Kuala Lumpur, 50603  
 Malaysia  
[email address](#)

[SSRN's personal information usage policy](#)

Authors: If anything on this page requires updating or correction, please go to your [SSRN User Headquarters](#) and make the change.

The RSS feed for this author will notify you of all new papers and revisions as soon as they are added to the SSRN eLibrary.

[Popular RSS readers](#)

### Nader Ale Ebrahim's Scholarly Papers

Click on the title of any column to sort the table by that column.

[Papers \(5\)](#)
[Authors](#)
[Date](#)

Aggregate Statistics	
Total Downloads	Total Citations
422	0
<a href="#">Downloads</a>	<a href="#">Citations</a>
(Rank)	

ACTIONS: [Email Selected Abstracts](#) [Export Selected Bibliographic Info](#) VIEW: [Selected](#) [Original List](#) [All Versions](#) [All Abstracts](#) [Legend](#)

1.	<input type="checkbox"/>	<a href="#">Virtual Teams: A Literature Review</a>   <a href="#">Show Abstract</a>   <a href="#">Download</a> <i>Australian Journal of Basic and Applied Sciences</i> , Vol. 3, No. 3, pp. 2653-2669, 2009 Accepted Paper Series	Nader Ale Ebrahim <i>Department of Engineering Design and Manufacture, Faculty of Engineering, University of Malaya</i> Shamsuddin Ahmed <i>University of Malaysia</i> Zahari Taha <i>University of Malaysia</i>	Posted: 07 Nov 09 Last Revised: 07 Nov 09	108 (87,597)
2.	<input type="checkbox"/>	<a href="#">Virtual R&amp;D Teams in Small and Medium Enterprises: A Literature Review</a>   <a href="#">Show Abstract</a>   <a href="#">Download</a> <i>Scientific Research and Essays</i> , Vol. 4, No. 13, pp. 1575-1590, December 2009 Accepted Paper Series	Nader Ale Ebrahim <i>Department of Engineering Design and Manufacture, Faculty of Engineering, University of Malaysia</i> Shamsuddin Ahmed <i>University of Malaysia</i>	Posted: 05 Jan 10 Last Revised: 02 Feb 10	107 (88,186)



# getCITED

Home Search Add Content Reports Help

People CO(Ale Ebrahim AND Nader) OR CC Search

## PUBLICATIONS

Bibliographies 0  
Book chapters 0  
Book reviews 0  
Books 0  
Books, edited 0  
Conf. papers 0  
Conf. presentations 0  
Conferences 0  
Discussion groups 0  
Grants 0  
Journal articles 0  
Periodicals/series 0  
Proceedings 0  
Proceedings, papers 0  
Reports 0  
Special issues 0  
Theses 0  
Treaties 0  
Working papers 0

## STATISTICS

Citation Rank 0  
Total Citations 0  
Publications 0  
Rank 325589  
Viewers 1  
Views 9

**EDIT Mr. Nader Ale Ebrahim** (b.1963, d. —)

(Prev | Next)

Review the publications listed below and, where appropriate, indicate which of the contributors is to be linked to the Identity whose name is displayed above. When you are done, click on **Make Links** to display the full record for the Identity shown above.

**NOTE:** Only publications **not already linked** to this Identity will be returned by searches carried out from this screen.

[Innovation and R&D Activities in Virtual Team](#) (2009) Ale Ebrahim, Nader; Shamsuddin, Ahmed ; Zahari, Taha .

(Journal Article in *European Journal of Scientific Research*)

☐ Ale Ebrahim, Nader (Author) ☐ Shamsuddin, Ahmed (Author) ☐ Zahari, Taha (Author)

[Modified Stage-Gate: A Conceptual Model of Virtual Product Development Process](#) (2009) Ale Ebrahim, Nader; Shamsuddin, Ahmed ; Zahari, Taha .

(Journal Article in *African Journal of Marketing Management*)

☐ Ale Ebrahim, Nader (Author) ☐ Shamsuddin, Ahmed (Author) ☐ Zahari, Taha (Author)

[Virtual R&D Teams in Small and Medium Enterprises: A Literature Review](#) (2009) Ale Ebrahim, Nader; Shamsuddin, Ahmed ; Zahari, Taha .

(Journal Article in *Scientific Research and Essays*)

☐ Ale Ebrahim, Nader (Author) ☐ Shamsuddin, Ahmed (Author) ☐ Zahari, Taha (Author)

[Virtual Teams for New Product Development: An Innovative Experience for R&D Engineers](#) (2009) Ale Ebrahim, Nader; Shamsuddin, Ahmed ; Zahari, Taha .

(Journal Article in *European Journal of Educational Studies*)

☐ Ale Ebrahim, Nader (Author) ☐ Shamsuddin, Ahmed (Author) ☐ Zahari, Taha (Author)

[Virtual Teams: A Literature Review](#) (2009) Ale Ebrahim, Nader; Shamsuddin, Ahmed ; Zahari, Taha .

(Journal Article in *Australian Journal of Basic and Applied Sciences*)

☐ Ale Ebrahim, Nader (Author) ☐ Shamsuddin, Ahmed (Author) ☐ Zahari, Taha (Author)

0">

[ABOUT getCITED](#) | [CONTACT US](#) | [USER INFO](#) | [PREFERENCES](#) | [PRIVACY](#) | [LOG OUT](#)  
Comments? Suggestions? Send them to [feedback@getcited.org](mailto:feedback@getcited.org).

Copyright © 2000-2006 getCITED Inc. All Rights Reserved.



**Ale Ebrahim's Documents**

**Concurrent Collaboration - Fina..**  
From: [Ale Ebrahim](#)  
Reads: 773

**EnCon2008 - Virtual R&D Team a**  
From: [Ale Ebrahim](#)  
Reads: 630

**Relationship Between R&D Glob**

02:38 to Ouhur

10:37

IMDS Nader TDF ISI Web

**Community** **Upload** **Search**

Search Books, Presentations, Business, Academics

Subscribed to Messages View Public Profile

**Shared** **For Sale** **Reading List**

**Public** **Make Private** **Delete**

**Sort By** **Date Published** **Browse Folder** **choose a folder**

**Version** **Abstract** **Integration is the essence of current research and developme...** 2009-01-27 **Public** Reads: 432

**Sustainable Infrastructure for Promoting SMEs** **Abstract—** small and medi... 2009-01-27 **Public** Reads: 490

**ization and R&D Virtualization** 2009-01-27 **Public** Reads: 100

**1108** **Abstract** **Companies will not survive long unless they join a threshold revolut...** 2009-01-27 **Public** Reads: 322

**al Environment** **Abstract** **Purpose -** The literature on the topic has evolved exp... 2009-01-27 **Public** Reads: 203

**ss of Network** **-02/05/08** 2009-11-24 **Public** Reads: 209

**ation in SMEs** 2009-11-24 **Public** Reads: 314

**Help & Tools**  
Getting Started  
Community Guidelines  
Support & FAQ  
Scribd Mobile

**Partners**  
Partners / Publishers  
Branded Reader  
Developers / API

**Subscribe to Us**  
On Scribd  
On Twitter  
On Facebook

**What's New**  
Branded Reader  
Multi-File Uploader

# Publishing a book

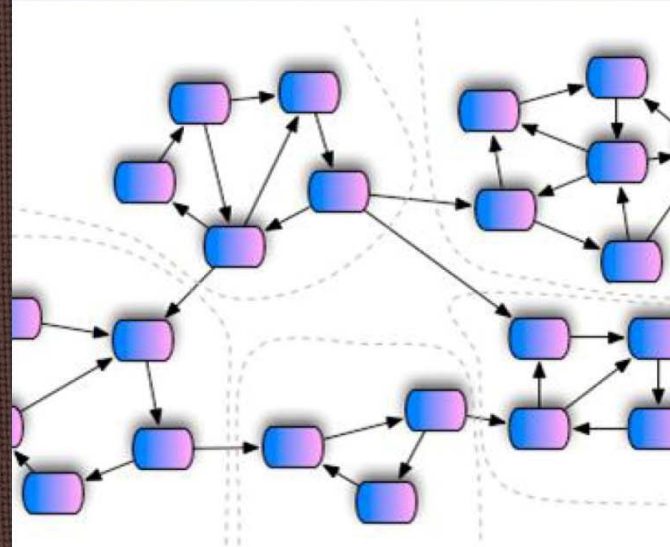


*"Virtual Teams  
will become as  
important as  
Web to  
companies"* (Nader  
Ale Ebrahim)

Small and medium sized enterprises (SMEs) have a significant contribution in industrial economies. Their sustained growth is a prominent issue for the economy and employment of any country. Towards that end, research and development (R&D) policy dimension deserves particular attention to promote and facilitate the operations of SMEs. Virtual R&D team could be a viable option. However, literature shows that virtual R&D teaming in SMEs is still at its infancy. This article provides a comprehensive literature review on different aspects of virtual R&D teams collected from the reputed publications. The purpose of the state-of-the-art literature review is to provide an overview on the structure and dynamics of R&D collaboration in SMEs. Specifying the rationale and relevance of virtual teams, the relationship between virtual R&D team for SMEs and new product development (NPD) has been examined. It concludes with the identification of the gaps and feebleness in the existing literatures and calls for future research in this area. It is argued that the formation of virtual R&D team deserves consideration at top level management for venturing into the new product development in SMEs.



## SMEs; Virtual R&D Teams and NPD: A Literature Review Nader Ale Ebrahim



245	Ebrahim	Nader Ale	University of Malaya	Malaysia
246	Alves	Anabela Carvalho	University of Minho	Portugal
247	Fitzgerald	John	Newcastle University	UK
248	Burlat	Patrick	Ecole des Mines de Saint Etienne	France
249	Peillon	Sophie	Ecole Nationale Supérieure des Mines de Saint-Etienne	France
250	Bryans	Jeremy	Newcastle University	UK
251	Panetto	Hervé	Nancy-University	France
252	Ammirato	Salvatore	University of Calabria	Italy
253	Felicetti	Alberto Michele	University of Calabria	Italy
254	Das	Chinmay	Ajay Binay Institute of Technology	India
255	Plaza	Alejandro	UNGS	Argentina

Argentina - 2  
Australia - 10  
Austria - 2  
Belgium - 2  
Brazil - 22  
Canada - 5  
Chile - 1  
China - 2  
Colombia - 1  
Denmark - 2  
Finland - 12  
France - 15  
Germany - 21  
Greece - 6  
Hong Kong (China) - 1  
Hungary - 1  
India - 3  
Iran - 1  
Ireland - 5  
Israel - 3  
Italy - 12  
Japan - 2  
Korea - 2  
Luxemburg - 1  
Macao (China) - 1  
Malaysia - 1  
Mexico - 4  
Morocco - 2  
Netherlands - 9  
Norway - 2  
Panama - 1  
Poland - 6

Tanzania - 1  
UK - 16  
USA - 13

→ TOTAL: 255  
Countries: 43

Male: 205  
Female: 50

Members List | Socolnet - Mozilla Firefox

http://titanic.uninova.pt/~socolnet/drupal/?q=node/15

Getting Started Latest Headlines http--calnet.mth.cm... Suggested Sites Web Slice Gallery Welcome to Asia Scienc...

Diigo Bookmark Highlight Send Read Later Unread Recent Add a filter Options nader ale ebrahim nader ale ebrahim

Welcome To ... Research Tool... a Nader Ale Ebra... Ale Ebrahim's ... DoCEIS'11 Members List |... Socolnet... nader ale ebra...

Socolnet

Socolnet - Society of Collaborative Networks

Home

User login

Username:

Password:

Log in

Request new password

PUBLIC

- Home
- About us
- Governance aspects
- Newsletters
- Events
- Publications
- Latest News
- Members List
- Contacts

Members List

Wed, 29/07/2009 - 15:06 -- socolnet

Socolnet Members

- Complete list of Socolnet Members
- List of Socolnet members
- TOTAL: 255 members - 43 Countries
- ( - list updated on the 21/05/2010 - )

(C) 2009-2010 Socolnet - Society of Collaborative Networks

Done

start Google Inbox ... Socolnet... Microsoft... Present... Nader E... EN 10:45







# Thank you!

Nader Ale Ebrahim  
Department of Engineering Design and Manufacture,  
Faculty of Engineering, University of Malaya, Kuala Lumpur,  
Malaysia  
Email: [aleebrahim@perdana.um.edu.my](mailto:aleebrahim@perdana.um.edu.my)